



HAMILTON POLICE SERVICES BOARD

NOTICE OF MEETING PUBLIC AGENDA

Monday, September 21, 2009
4:00 o'clock p.m.
John Sopinka Courthouse
45 Main Street East
5th Floor Board Room

Lois Morin
Administrator

AGENDA

1. **Call to Order**
2. **Presentation**
 - a) **Hamilton Police Services Mounted Unit**
 - b) **2009 First-half Crime Statistics (PSB 09-088)**
3. **Declarations of Interest**
4. **Adoption of Minutes – July 27, 2009**
5. **Hamilton Police Service Mounted Unit – Pilot (PSB 09-079; see also PSB 08-117a)**
6. **Memorandum of Agreement: Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the Internet (PSB 07-057b)**
7. **2009 – 2012 Police Towing Contract (PSB 02-051d)**
8. **Information Items**
 - (a) Correspondence from the Honourable Rick Bartolucci, MMP, Sudbury, Minister, Ministry of Community Safety and Correctional Services with respect to funding for additional police officers for the Hamilton Police Service.
 - (b) Correspondence from Mayor Fred Eisenberger, City of Hamilton with respect to the Petition Respecting Traffic Noise at Queenstown Road and Reid Avenue.
 - (c) Correspondence from a citizen of Hamilton with thanks to the Hamilton Police Service.

- (d) Correspondence from G.W. Crowell, Chief of Police, Halton Regional Police Service commending Chief Mullan, Hamilton Police Service Staff and the Board for hosting the F.B.I. National Academy Associates New York State/Eastern Canada Chapter 2009 Training Conference.
- (e) Correspondence from Peter Cuthbert, Executive Director, Canadian Association of Chiefs of Police (CACP) thanking Chief Mullan for the presentation at the CACP Conference.
- (f) Correspondence from Francis S. Coots, President-elect 2010, F.B.I. National Academy Associates New York State/Eastern Canada Chapter thanking Chief Mullan for the outstanding conference held in Hamilton.
- (g) E-mail from Carley Ellis, coordinator of Home Visits, City Kidz with respect to the City Kidz Breakfast with the Chief.
- (h) Canadian Association of Police Boards Bulletin - 19 August 2009, Preliminary Report on CAPB Conference & 2009 Resolutions.
- (i) E-mail from the City of Mississauga forwarded to all LUMCO Members with respect to LUMCO's motion regarding police boards.

9. Other Business

10. Adjournment

THE POLICE SERVICES BOARD WILL ADJOURN THE PUBLIC PORTION OF THE MEETING AND RECONVENE IN CAMERA FOR CONSIDERATION OF PRIVATE AND CONFIDENTIAL MATTERS.

HAMILTON POLICE SERVICES BOARD
- INFORMATION -

DATE: 2009 September 21

REPORT TO: Chairman and Members
Hamilton Police Services Board

FROM: Brian J. Mullan
Chief of Police

SUBJECT: 2009 First-half Crime Statistics
(PSB 09-088)

BACKGROUND:

The first-half Crime Statistics for 2009, compared to previous years, are outlined in the following table. All verbal descriptions compare the first six (6) months of 2009 to same period in 2008.

Crime Type	2006	2007	2008	2009	Percentage Change 2008 vs 2009
Assault	1,773	1,771	1,396	1,415	1.36%
Robbery	328	376	341	302	-11.44%
Sex Assault	189	218	183	165	-9.84%
Homicide	3	5	4	4	0.00%
Attempt Murder	1	4	3	3	0.00%
Abduction	7	1	0	2	
House B & E	1,164	1,021	735	743	1.09%
Other B & E	855	672	638	550	-13.79%
Theft of Vehicle	1,605	1,518	1,431	1,687	17.89%
Theft Over	164	184	209	145	-30.62%
Theft Under	4,978	5,191	5,116	4,970	-2.85%
Fraud	624	758	564	583	3.37%

In general terms, violent crimes are down slightly in numbers – 1,927 in 2008 compared to 1,891 in 2009. These numbers incorporate the total of all abductions, assaults including sexual, robberies and both homicide and attempt murder. We remain in line with the five (5) year average of ten (10) Homicides and six (6) Attempt Murders annually.

Sexual Assaults are down 9.84 % again this year, for the second year in a row, following a recent high of 218 in 2007. Assaults are up 1.36% at 1,415 after a significant decline in the first six (6) months of last year.

The robbery trend line had been on the increase since 1996; however, the trend started to show a decline last year that has continued into this year with an 11.44% decrease. The majority of robberies continue to be street type "muggings" & "purse snatchings".

The last five (5) years have shown historic lows in vehicle thefts; however, recent increases in this category of crime have mobilized the Service to step up efforts in crime prevention and enforcement. Vehicle thefts are up 17.89% to 1,687. The increases have been in both joy riding and theft for profit. To keep the recent increase in perspective, the number of thefts is still a half of what they were 10 years ago.

Theft over \$5,000 is showing a significant decrease this year with a 30.62% reduction. The reduction is in line with the decrease in the commodity price of copper, precious metals and scrap.

Canada continues to be a producer and supplier of marihuana to the US market, while cocaine, heroin, opium, hashish/hash oil, and khat continue to be imported from a variety of countries.

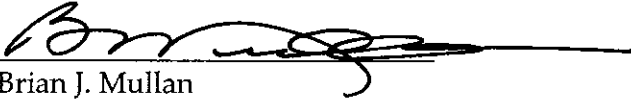
This year the Vice and Drug Unit have undertaken two (2) initiatives. First, to arrest and prosecute people who are involved as dealers, users, and/or facilitators in drug trafficking at the street level; and secondly, the Vice and Drug Unit's initiation of Joint Force Operations with various police agencies to target "High Level" drug traffickers and importers. It is believed that such an aggressive enforcement initiative targeting street-level trafficking will result in reduced violent and property crimes.

Drug Projects in operation for the first six (6) months of this year have been involved in *Project Chip Off* (3rd of a 4 phase project), *Project Midway*, and *Project Tomcat*. Search warrants and undercover operations have produced the following results:

- 6 lbs of cocaine
- 3 lbs of crack cocaine
- In excess of \$400,000.00 in various drugs excluding marihuana plants
- 8 firearms
- 4,000 rounds of ammunition
- Total number of arrests in excess of 180
- 7,000 marihuana plants seized
- Total number of drug charges laid 165 / 95 Criminal Code charges
- Total amount of drugs seized including marihuana plants = \$7.5 million dollars

- The Asset Forfeiture Unit has restrained seven (7) houses, seized six (6) cars and seized \$114,000.00 in cash

The Hamilton Police Service will be concentrating second-half efforts on reducing the number of stolen vehicles by identifying and prosecuting those responsible.



Brian J. Mullan
Chief of Police

BJM/J. Petz

**MINUTES OF THE HAMILTON
POLICE SERVICES BOARD**

4.

Monday, July 27, 2009
4:01pm
Board Room
Hamilton Central Station

The Police Services Board met.

There were present: Bernie Morelli, Chairman
Bruce Pearson, Vice Chairman
Fred Eisenberger
Irene Stayshyn
Terry Whitehead

Absent with regrets: Nancy DiGregorio
Karen Cimba

Also Present: Chief Brian Mullan
Deputy Chief Eric Girt
Deputy Chief Ken Leendertse
Superintendent John Petz
Superintendent Bill Stewart
Inspector Jamie Anderson
Inspector Dave Doel
Inspector Scott Rastin
Marco Visentini, Legal Counsel
Rosemarie Auld, Manager, Human Resources
Sergeant Marty Schulenberg, Media Relations
Peter Bailey, Manager, Records Business Centre
Lois Morin, Administrator

Chairman Morelli called the meeting to order.

Presentation

a) Member of the Month for April 2009

Chairman Morelli and Chief Mullan presented the Member of the Month Award for April 2009 to Constable Mike Miller, Constable Jeff Burbidge and Constable Yvonne Stephens. Constables Miller, Burbidge and Stephens were recognized for their actions, investigative skills and perseverance.

b) Member of the Month for May 2009

Chairman Morelli and Chief Mullan presented the Member of the Month Award for May 2009 to Constable Cleon Williamson. Constable Williamson was recognized for his alertness, attention to duty and initiative.

c) Member of the Month for June 2009

Chairman Morelli and Chief Mullan presented the Member of the Month Award for June 2009 to Constable Andrew Turner and Constable Kevin Farrell. Constables Turner and Farrell were recognized for their incredible composure, swift response and sound judgement.

d) Hamilton Police Service March Break Cop Camp (PSB 09-077)

Sergeant Marty Schulenburg provided a presentation to the Board with respect to PSB 09-077 – March Break Cop Camp.

(Item 2)**Declarations of Interest**

None

(Item 3)**Adoption of Minutes – June 15, 2009**

Moved by: Member Whitehead
Seconded by: Member Stayshyn

The minutes of the meeting held Monday, June 15, 2009 were adopted as printed.

Carried.**(Item 4)****Special Funding – CBRNE Equipment Purchase**

As recommended by Chief Mullan in Report PSB 09-074 dated July 27, 2009, the Board approved the following:

Moved by: Member Whitehead
Seconded by: Vice Chairman Pearson

PSB 09-074

- a) That the Board accept the JEPP Grant of \$11,329.40 from the Federal Government, for the purchase of special CBRNE equipment.
- b) That the Board authorize the spending of \$22,658.40 for the purchase of special CBRNE protective and forensic equipment.
- c) That the Board authorize \$11,329.20 to be charged to the Reserve Fund to supplement the JEPP Grant money to facilitate the purchase.

Carried.**(Item 5)****Youth in Policing Initiative (YIPI)**

As recommended by Chief Mullan in Report PSB 07-068b dated July 27, 2009, the Board approved the following:

PSB 07-068b

Moved by: Member Eisenberger
Seconded by: Vice Chairman Pearson

(See also PSB 07-068)

That the Board approve the Chairman's previous endorsement of an agreement with the Ontario Ministry of Children and Youth Services to hire 13 summer students under the Youth in Policing Initiative program.

Carried.**(Item 6)**

**CCTV Camera
Expansion – Hess
Village**

As recommended by Chief Mullan in Report PSB 02-033h dated July 27, 2007, the Board approved the following:

Moved by: Member Whitehead
Seconded by: Member Eisenberger

PSB 02-033h

- a) That the Board approve the purchase of the expansion of the Wireless CCTV System for Hess Village.
- b) That the Board approve Waveform Wireless Inc., as a single source supplier, for this expansion.
- c) That the Board charge the \$49,864.00 for the purchase to the Capital Reserve Account.
- d) That the contract be reviewed and entered into a form that is acceptable to Legal Counsel, for the Hamilton Police Service.

Carried.

(Item 7)

**Request to Pre-Hire
Ten (10) Recruits
for the September
OPC Class**

As recommended by Chief Mullan in Report PSB 02-033h dated July 27, 2007, the Board approved the following:

Moved by: Vice Chairman Pearson
Seconded by: Member Eisenberger

PSB 09-086

That the Board approve the pre-hiring of ten (10) new recruits for the September 2009 OPC Class.

Carried.

(Item 8)

Information Items

The Board approved the following recommendation:

Moved by: Member Stayshyn
Seconded by: Member Whitehead

The Board receive the reports / correspondence as circulated.

- (a) Budget Variance Report as at May 31, 2009
- (b) Police Week 2009 (PSB 09-078)

- (c) Correspondence from Geraldine Tai, A/Appointments Officer, Selection Systems & Appointments Unit, Public Safety Division, Ministry of Community Safety & Correctional Services with respect to the reappointment of Nancy Di Gregorio for a further period of three years.
- (d) Correspondence from Stephen Waldie, Director, External Relations Branch, Ministry of Community Safety and Correctional Services with respect to the Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the Internet for 2008 – 2009.
- (e) Correspondence from Chairman Bernie Morelli to Mr. Dave Dunlop, Hamilton Police Association with respect to Support for the 77th Annual conference of the Police Association of Ontario.
- (f) Correspondence from Tom Atterton, Secretary, Hamilton and District Labour Council C.L.C. expressing thanks for the assistance provided by the Hamilton Police Service during the presence of the Ontario Federation of Labour's "Drive to Work" caravan in Hamilton.
- (g) Correspondence from Carolyn A. Milne, President & CEO, Hamilton Community Foundation expressing sincere appreciation for community leadership that Chief Mullan has shown.
- (h) Correspondence from Heather Anderson, Senior Development Officer, Hamilton Health Sciences Foundation with respect to the recent donation to McMaster Children's Hospital.
- (i) Correspondence from the Ontario Association of Police Services Boards (OAPSB) with respect to the upcoming Fall Seminar for Sections 10 & 31: "Exploring Crime Prevention" and Board Governance Training.

Carried.

(Item 9)

Other Business

Report on Tasers (RCMP)

Retired Judge Thomas Braidwood's inquiry into RCMP taser use has been released. Chief Mullan will review the complete inquiry and provide a report to the Board. Chief Mullan reiterated that the service is constantly reviewing findings from any inquest in order to assess the impact and or changes required to policy and procedures of this police service. He further suggested that a semi-annual report be provided to the Board on the use of tasers in the Hamilton Police Service.

Update on Actions taken during Emergency of July 26, 2009

Chairman Morelli thanked staff for the hard work, dedication and professionalism shown throughout the emergency situation of July 26, 2009.

Chief Mullan noted that the Emergency Control Group was called together to respond to any and all emergency plans surrounding any and all flood issues. He noted that Deputy Chief Girt responded on behalf of the police service. The primary role of the police for this emergency included the potential for evacuation and keeping all areas safe.

(Item 10)

Adjournment

Moved by: Member Whitehead
Seconded by: Member Stayshyn

There being no further business, the public portion of the meeting then adjourned at 5:01pm.

Carried.

(Item 11)

The Board then met in camera to discuss matters of a private and confidential nature.

Taken as read and approved

Lois Morin
Administrator

Bernie Morelli, Chairman
Police Services Board

July 27, 2009
lem:

HAMILTON POLICE SERVICES BOARD

- RECOMMENDATION -

DATE: 2009 September 21


REPORT TO: Chairman and Members
Hamilton Police Services Board

FROM: Brian J. Mullan
Chief of Police

SUBJECT: *Hamilton Police Service Mounted Unit - Pilot
(PSB 09-079; see also PSB 08-117a)*

RECOMMENDATIONS:

- a) That the Board approve the creation of a Mounted Patrol Unit for a three (3) year Pilot Project starting in January 2010.
- b) That the Board approve that the Hamilton Police Mounted Unit will consist of four (4) mounts and four (4) officers.
- c) That the Board approve the projected start-up cost, in the amount no greater than \$72,000.00.
- d) That the Board fund the start-up cost from the Capital Reserve Budget.



Brian J. Mullan
Chief of Police

FINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL – The projected costs, including purchase of the mounts (horses), equipment, trailer and training is approximately \$18,000.00 per mount, with a total cost of \$72,000.00. There are opportunities to receive support for training from the Toronto Police Service, as well as sponsorship for the horse trailer that would reduce the initial start up costs. The annual maintenance cost, per mount, is approximately \$10,000.00, which includes boarding, Veterinarian and Ferrier cost and training. This maintenance cost, if the Unit is approved, will be included in the 2010 Budget.

STAFFING – The four (4) officers that form part of the Unit are already included in this year’s Budget as their wages have been funded as part of the Police Officer Recruitment Fund (*see PSB 08-117a*).

LEGAL – n/a

BACKGROUND:

The Hamilton Police Service proposes the creation of a Mounted Police Patrol Unit to complement existing policing strategies currently used throughout the City. This Unit will heighten the Police Service’s ability to accomplish crime prevention, manage our entertainment districts, complement our search and rescue capabilities and provide park and trail safety. The Unit will also be effective in promoting community outreach of our Police Services, while positively impacting local tourism.

In response to community concerns about the downtown core and the need to increase police visibility, the Police Mounted Unit will help us obtain many of the strategic goals as put forth from the Police Services Board’s 2010-2012 Business Plan.

This proposal will create a three (3) year pilot project for the Mounted Unit. The pilot, which is supported in concept by numerous community partners, will focus on the core, but will be available in areas throughout the City requiring special attention. This Mounted Unit is designed as an Operational Unit rather than one of public relations or ceremonial, and will be deployed in a patrol function to be used initially in the core and entertainment districts, within the City. This Unit should increase our visibility and will assist in managing crowds and rowdiness in our entertainment districts.

The pilot will be continually evaluated during the three (3) years by the organizing committee to ensure the goals and objectives of the program are meeting community and organizational needs and to ensure it is an effective use of police resources.

As there are many issues to consider, we have included with this board report the detailed *Mounted Patrol Unit Business Plan* that was considered in determining the viability of the Unit and the community support for this program.

We believe that a Police Mounted Unit will be an excellent addition to our current deployment, within the City of Hamilton.

BJM/K. Leendertse

Attachment: *Mounted Patrol Unit Business Plan*

cc: Deputy Chief Ken Leendertse, Community Policing

Ted Mason, Chief Accountant

Superintendent William Stewart, Division One



HAMILTON
Working the Way Together
www.hamilton.ca

Mounted Patrol Unit Business Plan

Sept. 21st 2009

Visible and Viable



Submitted by:

Inspector Scott Rastin, Chief's Executive Officer, Hamilton Police Service
Sergeant Martin Schulenberg, Crime Prevention, Hamilton Police Service

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Executive Summary

The Hamilton Police Service is embarking on the beginning of a new, three (3) year business planning cycle to guide the organization through to 2012. Public consultation for this process has identified concerns around the visibility of police officers throughout the City, but especially in the downtown core area. The police service is also facing emerging challenges on the ability to manage crowds, entertainment districts and venues throughout the city. Recent bids for professional sports clubs and international games will add to further demands in these areas. New and innovative approaches are required to respond to these challenges.

The Hamilton Police Service proposes the creation of a Mounted Police Patrol Unit to complement existing policing strategies in the City of Hamilton. A unit of this nature will heighten the service's ability to accomplish crime prevention, manage entertainment districts, conduct search and rescue, provide park and trail safety and promote community outreach while positively impacting local tourism. A Mounted Patrol Unit is an environmentally responsible addition to current modes of police patrol. The combination of horse and rider create a noble and powerful team that is steeped in history and tradition. Far from being exclusively nostalgic, it is also an effective tool that has great utility in several areas of police work currently deployed in many Canadian municipalities. This business case will examine the viability for a Mounted Patrol Unit in the City of Hamilton.

Hamilton Police Service Mounted Unit: Visible and Viable

Recommendations:

- 1) That the Hamilton Police Service create a Mounted Police Patrol Unit for a three (3) year pilot project.
- 2) That the Mounted Police Patrol Unit commence deployment with four (4) horses.
- 3) That the Mounted Police Patrol Unit be deployed to augment Core patrol and be available for other service wide policing functions.
- 4) That the Mounted Police Patrol Unit be continually evaluated during the pilot project by an organizing committee.

Historical Review

“It should be understood, at the outset, that the principle objective to be achieved is the prevention of crime. To this great end, every effort of the police is to be directed to the security of person and property, the preservation of public tranquility, and all of the other objectives of a police establishment, will thus be better effected by prevention than by the detection and punishment”.

Sir Robert Peel 1829 Metropolitan Police Act

For decades and even centuries, mounted police units have enjoyed the privilege of capturing public excitement, imagination, and inspiration. The legends and history created by the mounted officer have been firmly entrenched in the Canadian cultural spirit. Horse and uniformed rider work together to create a powerful image that exudes tradition, confidence, and respect. Today, many communities and policing organizations across the world continue to find great utility in the concept of mounted police officers to assist in securing public safety.

Many American and Canadian cities currently benefit from the function and utility provided by mounted units. Major Canadian cities including Toronto, Vancouver, Calgary, St John’s, and Montreal have used police on horseback for decades. In 2003, the Royal Newfoundland Constabulary in St John’s, Newfoundland found cause to restore their unit which had been abandoned since 1951. Closer to Ontario, municipal and provincial police services such as Toronto, OPP, Kingston and Niagara all currently deploy operational mounted units. A new mounted unit has also just been approved for our neighboring agency, the Waterloo Regional Police Service (Sept 2009).

The City of Hamilton Police Department deployed horses in the capacity of patrol wagons for prisoner transportation until the early 1900s. The advent of the motor vehicle replaced all police equine resources. Proposals to examine the feasibility of a new Hamilton Police Mounted Unit have been submitted over time, the most recent of which is dated 1989.

Function and Utility

Crime Prevention by Increased Visibility

The *Police Services Act* of Ontario identifies the first core responsibilities of police agencies as *Crime Prevention*. This legislation is built in large part on the history of police function expressed by Sir Robert Peel in 1829 “...the principal objective to be achieved is the prevention of crime...”. Consequently, police services should always be engaged in evaluating strategies and tactics that seek this objective.

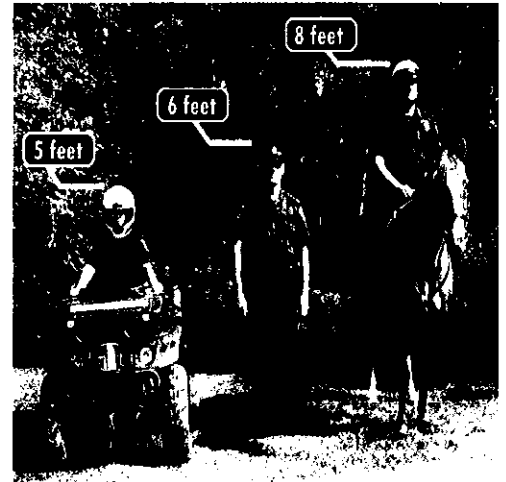


With this goal in mind, it is understood that police visibility is one of the most effective measures to effect crime prevention.

City cores and growing urban communities are typically characterized by lively pedestrian and vehicular traffic. Signs, lights, sounds and other urban infrastructures all contribute to the excitement and distractions we all experience in healthy cities. These same factors also create an environment of anonymity for the criminal element, and a resulting fear of crime for the wider community. This is the context in which policing agencies must respond to ensure patrolling officers are visible and available for public response.

Traditional police patrol tactics including foot, bicycle, and cruiser patrol are important in urban settings, and yet limited in their ability to impact public perception of police visibility. The mobility of current technology with respect to vehicular transportation may result in the perception that a patrol officer is just passing through a given area.

A foot patrol officer can often get lost in a crowd. A bicycle patrol has advantages over both foot and vehicle, but still competes for visibility in traffic. A mounted patrol creates opportunity for unparalleled visibility from several blocks away, despite the listed distractions. The impact of the mounted patrol is effective for several minutes both before and after they pass through an area. A horse and rider also enjoy an increase in angle of vision, significantly improving their ability to engage in proactive patrol.



Hamilton Application

The Hamilton Police Service is in the process of conducting internal and external research in support of a new business plan to guide the Service for the next three (3) years of growth. Eighteen public consultation forums were held to gather data relevant to establishing community priorities. An analysis of the survey results show that concerns around *police visibility* was listed as the second most important community priority behind *improved police – community communication*. The report also lists *perception of Hamilton as unsafe* (especially Downtown area), as one of the top 10 public priorities (Pg ii Resource 2009 Community Safety Forums Report). In 2007, the City’s Clean and Safe Task Force hired a consultant to evaluate safety and cleanliness of the downtown core. The consultant concluded that even though the Downtown area is safe there is a perception that it is not. The report suggested that the police need to enhance visibility to counter this misperception. The report also indicated that increasing the perception of safety will also help to attract economic development to the area. This includes both business development and hotel and convention business.

Mounted unit deployment in the following significant areas of Hamilton would specifically respond to the issue of *Crime Prevention by increased police visibility*:

- i) Hamilton city core
- ii) City Business Improvement areas including: Barton Street, Locke Street, James Street North, Westdale, Ottawa Street North, Stoney Creek core, Concession Street, Ancaster core, Dundas core.
- iii) City Parks: Bayfront Park, Princess Point, Gage Park, Confederation Park, Fifty Point, Battlefield Park, Turner Park, Mohawk Sports Part, outlying Conservation Areas.

Managing Entertainment Districts



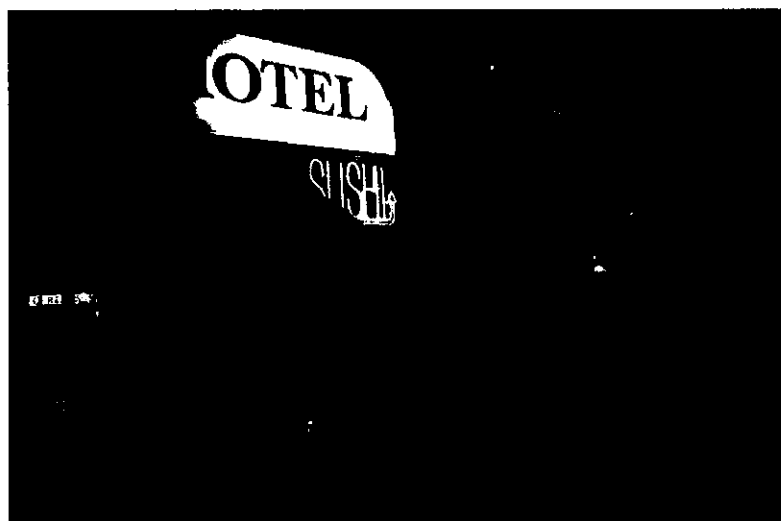
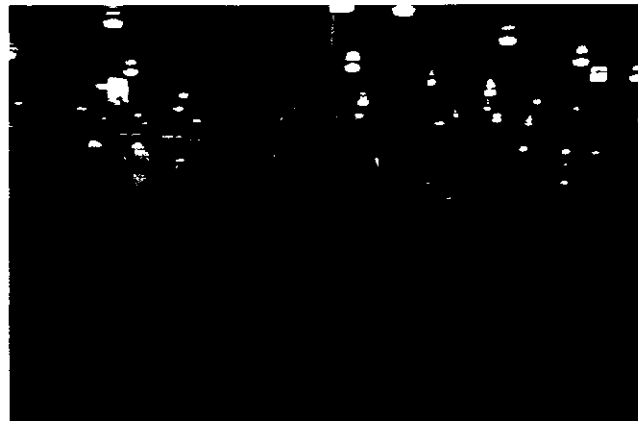
Large urban settings also experience unique challenges with respect to the development and management of entertainment districts. The growth of night clubs, restaurants, bars, sporting venues, and similar entertainment establishments, all have important and positive economic impacts on a community. They also create risk in terms of crowds, noise, intoxication, assaults, mischief's and associated behaviours. Police presence in these environments is critical to the prevention of problem development and management of risk. As districts and venues increase in size and volume, traditional police response tactics often become limited in effectiveness. The deterrence value of a foot patrol officer is dramatically reduced in areas with low lighting and large crowds. *Alternative police responses are required to manage emerging growth patterns in entertainment districts.*

A primary police objective in entertainment districts is to maintain public order while ensuring safety and security. This mandate must be accomplished within the parameters of Ontario Police Use of Force Model. In order to comply with these requirements, policing agencies adhere to a gradual application of force theory. The first level of contact in the Use of Force Continuum is officer presence and tactical communication. The ability to utilize both of these key components is significantly increased with the utility of a mounted patrol officer. Officers on horseback can be seen through any crowd, and thus police direction is much more effective. This provides police with an ability to move people and intercept problems before they magnify and multiply. Studies of crowd management reveal that crowds are unable to control themselves due to the

lack of coherent communication and discernable direction. This is where a mounted patrol demonstrates significant utility.

Mounted officers can move their mounts in a fashion that clearly directs crowds with an extremely low level of force. The sheer size of the horse and rider compel unconditional compliance. This results in prompt problem resolution with minimal to no injury. In hostile crowd environments, one (1) mounted officer can do the work of 10 foot patrol officers with much less force (*Staff Inspector W. Wardle TPS Mounted Unit*). This fact allows a police service to engage in service delivery that ensures full compliance with the provincial Use of Force Model and improves public perception of the applied force.

Mounted patrols can also provide secure oversight for arrests made by foot patrol officers. An arrest will often draw a crowd, sometimes creating further risk to the involved officers. Mounted patrols provide concealment and protection for these officers, preventing further potential escalation of crowd emotion.



Hamilton Application

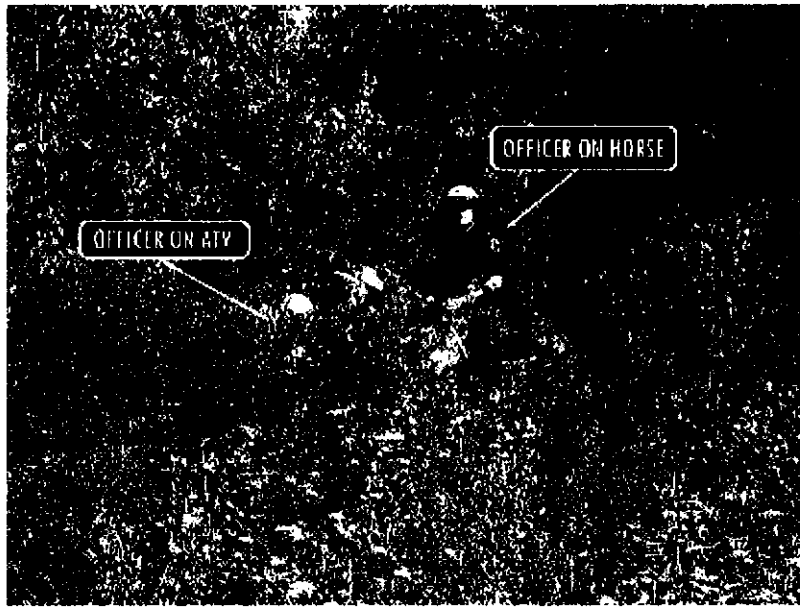
The City of Hamilton has realized positive population growth over the past 10 years. There has also been an increase in the size and popularity of entertainment districts. These areas include a growth in student population from local post secondary educational institutions including McMaster University, Mohawk College and Redeemer University. In addition, Hamilton is currently home to two (2) professional sport franchises with the Hamilton Tiger Cats and the Hamilton Bulldogs. There is also potential to secure a national hockey club for the City. Hamilton is participating in a southern Ontario bid to host the 2015 Pan Am games. These areas of growth translate to an increased demand on the ability of the Hamilton Police Service to safely manage crowds at all levels of order.

Mounted unit deployment in the following significant areas of Hamilton would specifically respond to the issue of *Managing Entertainment Districts*:

- i) Hess Village bar district (45% increase in licence capacity from '03-'09)
- ii) City core bar district
- iii) Ottawa Street North bar district
- iv) Copps Coliseum
- v) Ivor Wynne Stadium
- vi) McMaster University and Mohawk College Student Activity Weeks and events
- vii) Parades, demonstrations, labour relations

Search and Rescue

Ontario municipal police services are subject to clear adequacy standards set by the provincial government with respect to search and rescue exercises. These standards require police services to have capabilities to engage in search exercises or contract to policing agencies that have such ability. Lost and missing person investigations can have a significant impact on police resources, often resulting in the mobilization of multiple officers over extended periods of time.



Time is often critical in searches involving wandering or despondent persons, medical distress or inclement weather. In these cases, mounted patrol officers are able to search much larger areas in a much more effective and timely fashion. Speed, agility, endurance, and versatility in all terrains significantly improve service delivery in search and rescue operations.

Hamilton Application

The Hamilton Police Service currently deploys a Crowd Management Unit that is responsible to conduct ground searches for missing persons and/or evidence based on a model of search urgency. The ability of this unit to conduct comprehensive and timely searches is constantly challenged by terrain, weather, and staffing resources.

A Mounted Unit deployment attached to the Crowd Management Unit Search and Rescue team would specifically respond to the issue of Search & Rescue:

- i)** Rapid deployment as effective hasty teams in rural areas
- ii)** Serve to search off trail terrain - creeks, fields
- iii)** Enhance ability for clue detection in green space - line of sight & auditory senses
- iv)** Time and distance advantage - horses can move faster, further, and for longer periods of time than a foot patrol

Parks and Trail Safety

Mounted patrols have unparalleled utility with respect to parks and trails. Hamilton is quickly becoming known nationally for having an incredible number of waterfalls and nature trails. In his book *The Rise of the Creative Class*, Richard Florida indicated that recreational activities such as nature trails are the future for attracting business to develop in a city. Summer seasons often see a significant increase in public use of areas typically beyond normal police patrol techniques. Safety concerns exist around personal safety, vehicle break-ins, bush parties and lost hikers. While bicycle patrol is effective for most groomed trails, mounted patrols can typically navigate terrain that is off limits for both foot and bike patrols. In these areas, provincial and municipal statutes such as the *Liquor Licence Act* and the *Trespass to Property Act* are often violated. Once again, police visibility on these trails is a way to help develop this growing source of pride, tourism and economic development.



Hamilton Application

The City of Hamilton is home to some 2,662 acres of parkland at 310 locations, 1,356 acres of natural areas at 32 locations, and 137 kilometers of trails.

www.myhamilton.ca/myhamilton/ArtsSportsAndRecreation/outdoor/city_parks.htm

It is a great challenge for the Hamilton Police Service to effectively patrol these areas given the geographical size. During the warm weather seasons when park use is at its highest, all three (3) patrol divisions deploy Summer Safe projects to enforce provincial and federal legislation. Summer bush parties are of particular concern to divisions due to the level of youth related intoxication and injury that typically occurs. Winter weather also challenges the ability of the police service to patrol trails and rural areas not accessible by car. These incident types account for a significant percentage of public complaints made to the police service. A Mounted Unit deployment on the trails and parks of Hamilton would specifically respond to the issue of Parks and Trail safety.

Community Outreach and Tourism

“I have never been applauded before in my twenty years as a police officer. As a mounted officer it happens all the time.”

Sgt. Paul Lewis Niagara Regional Police



Communities invest significant responsibility in police services to serve and protect them under all circumstances. This responsibility is entrusted based on the building of relationships that evoke public confidence. The perception that police officers are open and approachable for dialogue and interaction is a building block for strong community relations.

The horse holds a unique place in the hearts of children and adults alike as a creature of nobility. A uniformed rider only adds to the allure that mounted officer’s experience every day on patrol. Mounted officers often testify that persons not typically prone to speak to the police due to cultural or socio-economic barriers are quickly drawn into conversation. This fact impacts local communities but also has a noteworthy effect on tourists and visitors. The deployment of mounted patrol will often draw crowds of admirers from near and far. The attraction has benefits for local business and tourism.

A mounted patrol officer also demonstrates utility in representing a police service in formal and ceremonial capacities. This includes parades, festivals, and community events. The mounted officer brings image, pride, history and esprit de corps to a police service.



Hamilton Application

The City of Hamilton is active year round with public festivals, community events and parades. On average the city is home to 13 large scale community festivals, and 30 parades or road races. Using horses to help build relationships with the community recognizes the importance of human interaction in the formation of public trust. Mounted patrol officers will project an image of approachability, pride and honor for the Hamilton Police Service.

A Mounted unit would create unique opportunities for the City of Hamilton and the Hamilton Police Service to develop and foster community outreach and tourism.

SWOT Analysis

Strengths

- It is an excellent tool for enhancing police visibility as the officer is high above the crowd and is noticeable in all environments.
- A mounted unit is an excellent tool for managing entertainment districts and crowded venues. One (1) officer on a horse can often replace several foot officers.
- They can be deployed at a reasonable cost when balancing vehicle costs and maintenance with the benefit of increased visibility.
- There is presently a large supply of horses for sale, which is reducing the average cost of a horse from \$18,000.00 to \$5,000.00.
- They greatly enhance the Service's public relations.
- Horses are good to use for 20 years making a long term return on investment.
- Unlike K9, horses can be trained to deal with new officers when staffing changes.
- As a Blue Goes Green priority horses can be used to replace cruisers in parades, or large crowds.

Weaknesses

- A mounted unit cannot be used by any officer and requires specific officers to be trained to work with specific horses.
- In addition to staffing and training, there are storage and transportation issues.
- Some of the officer's time is required to transport and groom the horses, reducing the time they are on the street.
- Waste from the horse may cause some adverse reaction in the downtown core.

Threats

- There is a limited budget due to the challenging economic situation in Hamilton; therefore the Police Service must review any new initiatives carefully to ensure there is cost benefit. These include both short and long term costs.
- It is difficult to put a cost on public relations or potential development created by enhanced feeling of security. As well, it can be difficult to measure.
- Some animal rights advocacy groups may be opposed to a mounted unit.

Opportunity

- There is an opportunity to recover much of the cost of a mounted unit through the Special Duty Program. Presently, we charge \$35.00 per hour for the use of a cruiser. A similar charge structure could be developed.
- The mounted unit would be valuable at parades, Hess Village, football games and entertainment events. Organizers would often be willing to pay the additional fee to help control crowds or enhance their event.
- Our Service is receiving additional officers through a Federal Government grant. There are plans to deploy some of these officers in the downtown core patrol unit. These additional officers could be trained to start a mounted unit not requiring a change in staffing.
- We may be able to partner with another municipal police service to help reduce the cost of training.

- The City can use the mounted unit to promote enhanced safety helping to simulate tourism and economic development.
- Waste from horses has a tremendous value to the City's Green Program.
- Name the horses contest is an excellent way to promote the new unit.
- Sponsorships could help offset the cost of implementing the program. (truck and trailer)
- Volunteers could be used to assist with maintenance of the horses.
- A police stable could be built on existing city property.

Deployment and Operations

In order to accurately assess the impact of this proposal on public confidence, and ensure allocated funds are spent in a cost effective manner, this business case will propose the following:

Project Proposal

The Hamilton Police Service implements a three (3) year Mounted Patrol Unit pilot project.

Project Objective

By the Spring of 2010, develop a Mounted Unit that will address public concern about police visibility, while enhancing the ability of the Police Service to manage entertainment districts and improve the image of both the City of Hamilton and this Police Service.

Unit Structure

The Hamilton Police Service will initially deploy a four (4) horse mounted unit comprised of three (3) Constables, and one (1) Sergeant. The Unit will be part of the Core Patrol Unit administered by Division One. The funds required to staff officers for the mounted unit will be drawn from the new Federal Public Safety Grant.

The Hamilton Police Service Mounted Patrol Unit will operate under the oversight of an internal committee comprised of the Deputy Chief Community Policing, Division 10 Superintendent, Division 10 Support Staff Sergeant and the Mounted Unit Patrol Sergeant. This committee will meet semi-annually to assess ongoing progress. The committee will report to the Chief of Police and Police Services Board annually. The committee will be tasked with ensuring the pilot project functions in a manner that meets the goals and objectives set out in this business case. Staffing and deployment will be reviewed annually to ensure maximum shift coverage.

Training

A mounted police unit can serve a police service in several capacities. It is important to understand equine nature prior to making decisions around urban deployment. Horses are pack animals and work best in pairs, deriving confidence from one another. This is important to note in light of the fact that they are also animals of flight. In the absence of conditioning, sudden movement and noise will cause a horse to startle and run, often dismounting its rider and causing injury. It takes significant training and rider proficiency in order to secure a confident mount that is steady through the variety of noises and distractions in a busy urban environment.

Basic training is required for both horse and rider. This will consist of a 15 week program that can be facilitated by either a private trainer or the Toronto Police Service. Following basic training, regular weekly work outs are required for both horse and rider in order to maintain skills. This is a critical component of proper risk management for a mounted unit. If implemented, the police service will have to create proficiency standards for both horse and rider. Lack of proper attention to this area could cost the police service in terms of animal behavior problems, injury, and unsatisfactory rider proficiency.

Managing Equine Waste

Education is the key to managing public understanding and perception around equine waste. The presence of horse droppings on city streets will generate public discussion and comment. The following facts should be understood. Horses are herbivores and as such their waste does not contain the bacterial content common to human or canine waste. Horse droppings are primarily composed of grasses and grains. This means that sun, wind and rain will quickly break down the waste, causing it to wash or blow away.

Mounted patrol units typically patrol on roadways and alleys and generally avoid sidewalks. Consequently, most waste products do not interfere with pedestrian routes. Most police services adhere to a practice of removing waste that is clearly impeding pedestrian or bicycle traffic. The BIAs and the City are working with the police to determine how to effectively address this issue.

Implementation and Evaluation Plan

This plan will outline in 2010 the steps of implementing the option of purchasing and training four (4) horses and four (4) officers with an additional four (4) officers being trained in 2011.

The objective of the implementation plan is to:

***Implement a police Mounted Unit by the Spring of 2010.
Set up a mechanism to continually evaluate the unit.***

Activities

The following are the steps for the implementation plan:

Step One: Approval by the Police Services Board

Timeline: Sept 2009

Responsible: Chief

Step Two: Create an Organizing Committee to develop the unit

This committee will consist of the Deputy Chief Community Policing, Division One Superintendent, Crowd Management Staff Sergeant, Mounted Unit Sergeant.

Time Line: Sept 2009

Responsible: Deputy Chief Community Policing

Step Three: Develop procedures and training standards.

The Organizing Committee needs to set up a list of duties to ensure the unit meets its criteria.

Timeline: Oct 2009

Responsible: Organizing Committee

Step Four: Assign officers

Mounted officers will be selected at the annual transfer meeting.

Timeline: Sept 2009

Responsible: Commander Division One

Step Five: Implement the program

- a) Create a media campaign around the program
- b) Purchase Horse
- c) Arrange boarding
- d) Assign officers.
- e) Train officers and horses
- f) Start patrols

Timeline: May 2010

Responsible: Organizing Committee / Corporate Communicator

Step Six: Assign for additional officers for year two
Mounted officers will be selected at the annual transfer meeting
Timeline: August 2010
Responsible: Commander Division One

Step Seven: Year One Evaluation

Since this is a new program, it is important to monitor its development. The organizing committee will develop a system to measure whether the police patrol is continuing to reach the goal of assisting the community. Through constant evaluation, the program can be enhanced and expanded to address issues that may not have been considered in this business case. See Appendix Three.

- 1) Survey of Beat Officers
- 2) Surveying the community
- 3) Survey of Stakeholders
- 4) Review Special Duty Income vs. Budget
- 5) Survey Organizing Committee
- 6) Record the number of uses
- 7) Survey Mounted Officers

Timeline: December 2010
Responsible: Organizing Committee

Step Eight Report to Police Service Board
Timeline: February 2011
Responsible: Chief of Police

Step Nine Train additional four officers
Timeline: February 2011
Responsible: Mounted Unit Sergeant

Step Ten Implement 4 horse / 8 officer unit
Timeline: April 2011
Responsible: Mounted Unit Sergeant

Step Eleven Year Two Evaluation
Timeline: December 2011
Responsible: Organizing Committee

Step Twelve Report to Police Services Board
Timeline: February 2012
Responsible: Chief of Police

Step Thirteen Final Evaluation

Timeline: December 2012

Responsible: Organizing Committee

Step Fourteen Final Report to Police Services Board

Timeline: March 2013

Responsible: Chief of Police

Activities Table

<i>Activities</i>	<i>Accountability</i>	<i>Start Date</i>	<i>End Date</i>	<i>Result</i>
Police Service Board approval	Police Service Board	Sept 2009	Sept 2009	Financial approval
Creation of Organizing Committee	Crime Prevention Coordinator	Oct 2009	Oct 2009	Create a committee to set up and evaluate program
Develop a list of duties and responsibilities	Organizing Committee	Oct 2009	Oct 2009	Develop a list of duties to address needs of stakeholders and community
Officer assignment	Commander Division One	Sept 2009	Sept 2009	Assign officers
Implement program	Organizing Committee	Oct 2009	May 2010	Arrange for horses, training, transportation, lodging, media, evaluation process
Officer assignment to year two	Commander Division One	August 2010	August 2010	Assign Officers
Year One Evaluation	Organizing Committee	November 2010	December 2010	Evaluate and enhance the program
Report to Police Service Board	Chief	February 2011	March 2011	Report on year one
Train additional officers	Mounted Unit Sergeant	February 2011	April 2011	Implement 4 horse / 8 officer program
Year Two Evaluation	Organizing Committee	November 2011	December 2011	Evaluate and enhance program
Report to Police Service Board	Chief	February 2012	March 2012	Report on first two years
Final Evaluation	Organizing Committee	December 2012	February 2013	Final evaluation of pilot project
Final Report to Police Service Board	Chief	March 2012	May 2013	Recommendation to continue or end program

Performance Measure

Performance Measure	Performance target	What could go wrong?	Probability	How serious?
Survey Community	Increase perception of safety – or police visibility	Decrease safety or visibility	Low	High – deployment method should be re-examined
Survey Officers	Increase Core visibility and crowd management safety	Decrease in safety	Low	High – The program should help provide additional officer safety in crowd management
Survey Stakeholders	Increase in police visibility. Increase in police community relations.	No effect	Low	High – Mounted Unit not achieving proactive goal
Special Duty Revenue	Cost recovery	Low revenue	Medium	Medium - the goal is to reduce cost to taxpayers through Special Duty revenue.
Survey Committee	Determine if unit is helping with their mandate	No effect	Medium	High – Committee tasked to determine alternatives
Record number of requests for Unit	Increase in demand for crowd management and public relations	No effect	Low	High – Not requested for crowd management indicated may not be effective. Not request by public, may demonstrate a failure to promote police service.
Survey of Operators	Satisfaction with program	Not satisfied	Medium	High – Officers not satisfied with program could indicate internal problems.

Conclusion

The City of Hamilton and the Hamilton Police Service face many new challenges that demand growth and innovation. While the City is promoting its corporate image to attract new business, sports clubs, and international competitions, the police service must respond to meet these demands. Fiscally responsible programs must be considered and implemented to ensure public safety and prioritize community relations.

A Hamilton Police Service Mounted Patrol Unit will make significant strides to ensure quality service delivery to many facets of our community. Police visibility, management of entertainment venues, search and rescue, park and trail safety and community relations are all key functions we engage in every day. Letters of support for a Hamilton Police Mounted Unit have been received from several city, business, and community groups including; City Councillors, Tourism Hamilton, McMaster University, Mohawk College, and BIA's.

The Hamilton Police Service Mounted Unit – *Visible and Viable*



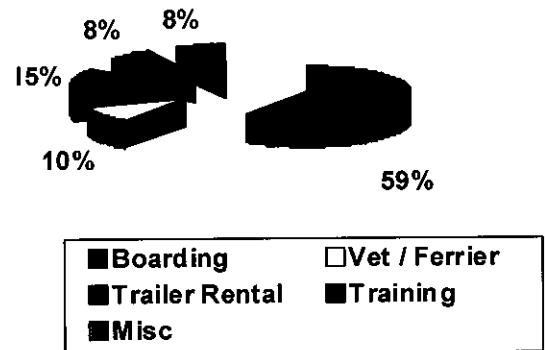
Appendix A - Mounted Unit Proposed Budget

Research into the financial costs of creation and annual maintenance of a Mounted Patrol Unit include a wide range of implementation options. Several opportunities exist to explore sponsorships and cost sharing initiatives with other community and law enforcement agencies. The figures listed below are raw data that do not reflect potential cost savings. Initial assessments at cost saving options project a reduction of several thousands of dollars from both budgets listed below.

Inaugural Year Budget Allocation



Annual Maintenance Budget Allocation



Mounted Unit Projected Costs

(Based on 4 horse unit)

Item	Inaugural Year	Annual Maintenance
Per Horse	\$18,000.00	\$10,000.00
Total	\$72,000.00	\$40,000.00

Appendix B - Supporting Documents

Submitting Organization or Agency:

- | | |
|----------------------------|--|
| 1) Roger TRULL | McMaster University |
| 2) David ADAIMES | Tourism Hamilton |
| 3) Kathy DREWITT | Downtown BIA |
| 4) Mary POCIOUS | International BIA |
| 5) Bob BRATINA | City of Hamilton - Clean and Safe Task Force |
| 6) Inspector William JANES | RNC St Johns Newfoundland |
| 7) Jim EDMANDS | Hamilton Tiger Cats |
| 8) Rob MacISAAC | Mohawk College |
| 9) John WIGLE | Ainslie Wood/Westdale Community Association |

RECEIVED

June 25, 2009

JUN 30 2009

HAMILTON POLICE SERVICE

Inspector W. Scott Rastin
Executive Officer to the Chief of Police
155 King William St.
Hamilton, ON L8N 4C1

Dear Inspector Rastin:

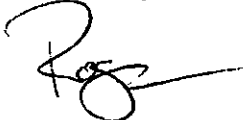
I understand Hamilton Police Services is actively considering the development of a mounted patrol unit that would operate out of the downtown station with responsibility to provide service to McMaster and other areas of the city. McMaster University wholeheartedly supports this proposal and encourages Hamilton Police Services to approve this plan.

Over the years, McMaster has worked diligently in partnership with Hamilton Police Services to ensure a productive and beneficial relationship between the University and its many stakeholders. We believe the mounted unit will help bolster existing programs such as the University and Student Union-funded Special Duty officers that patrol the neighbourhoods around campus during the academic year.

A mounted unit would be one more tool to help continue to enhance our town-gown relationships. These relationships are often cited as a benchmark for campuses across the country that strive for the kind of productive and effective partnerships McMaster and its stakeholders have worked hard to develop.

Thank you and best wishes for a successful launch of this program.

Sincerely,



Roger Trull
Vice-President University Advancement

cc: Gord Arbeau
Associate Director – Public & Government Relations

June 23, 2009

Inspector W. Scott Rastin Executive
Officer to the Chief of Police 155 King
William St. Hamilton, Ontario L8N 4C1

Dear Inspector Rastin:

On behalf of Tourism Hamilton's Board of Directors, I am pleased to provide this letter of support to Hamilton Police Services regarding the feasibility of creating a mounted police unit.

Tourism Hamilton is the City's destination management organization, promoting the City as a host for conventions, sport events and leisure visitors. Our organization also comments on, or leads (e.x. bid for the 2015 Pan Am Games) major initiatives that affect community development, economic development and general planning issues that contribute to sustaining or developing the local tourism industry. We view the opportunity of creating a mounted unit as a positive development for tourism.

Having police visible to visitors in remote areas, such as outdoor trails, waterfalls, and natural areas would go a long way in ensuring visitors feel safe. In addition, the mounted police would enhance safety at other key tourism locations, such as the waterfront, downtown and at large sporting events and concerts hosted at the HECFI facilities. The mounted unit would also add an element of pageantry to high-profile events that come to Hamilton on a regular basis.

I would be pleased to discuss this letter of support with you at your convenience. Should you have any questions, please contact me directly.

Sincerely,



David Adames,
Executive Director

34 James Street South, Hamilton, ON L8P 2X8 Tel:
905-546-2666 • Toll Free: 1-800-263-8590 Fax:
905-546-2667 • Email: DAdames@hamilton.ca

tourismhamilton.com

20 Hughson Street South,
Suite 807 Hamilton, Ontario
L8N 2A1 Phone 905
523.1646 Fax 905.523.5433
Email
info@downtownhamilton.org
www.downtownhamilton.org



July 8, 2009

S/Sgt. Scott Rastin Hamilton Police Service
155 King William Street, Box 1060, LCDE 1
Hamilton, Ontario L8N 4C1

Dear Scott:

On behalf of the Board of Management of the Downtown Hamilton Business Improvement Area I am pleased to offer our support to a police initiative to bring an equestrian mounted police force to Downtown Hamilton. We believe that not only will they aid in crowd control and downtown patrol but that they will definitely increase police visibility in the core which is something that the BIA has been advocating for some time.

If there is anything further that you require from the business community to facilitate this initiative please do not hesitate to ask.

Sincerely

Kathy G. Drewitt

Kathy G. Drewitt
Executive Director

INTERNATIONAL VILLAGE

King East, Main East, King William Streets from Mary to West Avenue

July 6th, 2009

W. Scott Rastin, Inspector
Executive Officer to the Chief of Police
Hamilton Police Services
155 King William Street
Hamilton, Ontario
L8N 4C1

Dear Inspector Rastin:

Thank you for the opportunity to comment on the brilliant idea of adding a Mounted Unit to Hamilton Police Services. International Village Board of Management, on behalf of its members, is pleased to give our full support to the concept.

Whether on patrol in the Core ... enhancing police visibility within the downtown, thereby addressing the 'perception of an unsafe downtown' ... providing a positive presence at Hamilton's Waterfront ... Dundurn Castle via the nature trails ... or simply a new view of Policing within this Community, we support the Mounted Unit.

Then there is the added benefit of economic development, tourism and all the other good things that create a safe Community in which to live .. work .. and play.

Sincerely

INTERNATIONAL VILLAGE BIA


Peter J. Quaglia, Past Chairman
Board of Management.

P.O. BOX 91220 • CORKTOWN POST OFFICE • HAMILTON, ONTARIO, CANADA L8N 1C1
TEL: 905-522-1778 • FAX: 905-522-1649 • EMAIL: info@hamiltoninternationalvillage.ca



Bob Bratina

City Councillor
Downtown Ward 2



Hamilton

Telephone: 905.548.2711 • email: bbratina@hamilton.ca • www.bobbratina.ca

W. Scott Rastin #562
Inspector
Executive Officer to the Chief of Police
155 King William St.
Hamilton, Ontario
L8N 4C1


Dear Inspector Rastin,

I'm writing to express my full support as Downtown Councillor and Chair of the Cleanliness and Security Task Force for the creation of a mounted unit for the Hamilton Police Service. There are significant benefits that will accrue to us not only with Policing, but with the image of our Downtown core.

As an example, we are currently undertaking a "Gore Master Plan" which has to do with the area along King Street between James and Catherine, considered the historic heart of the City. Gore Park will soon see the removal of HSR buses and car traffic along the southern leg of King Street, and a design emphasis highlighting Hamilton's Victorian era. This may include the reinstatement of the elegant drinking fountain designed for horses, and placed in storage years ago as horse-drawn vehicles disappeared from use. We feel that a police patrol unit mounted on horses would not only heighten the sense of security in the area but be an attraction, especially for families with children to help bring people back to the area who for many years have for whatever reason avoided the area.

You are well aware of the effort by our staff, members of the Police Service, property owners and the public, that has gone into cleaning up problems in the Hess Village entertainment area. The addition of a mounted patrol during periods when crowds fill the streets, typically late on weekends, would add a dimension of crowd control and respect toward officers as the premises gradually empty out at the end of the business day, usually 2 to 3 in the morning.

There is no question in my mind that this initiative would be well received by the public, by Council, and by the businesses downtown and those who patronize them. It is positive at many levels, and it's my fervent hope that the mounted unit becomes a reality as soon as possible.

Sincerely,

Bob Bratina,
Chair, Downtown Cleanliness and Security Task Force

Hamilton City Centre, Suite 230, 77 James Street North, Hamilton, Ontario L8R 2K3



Royal Newfoundland Constabulary
Safer Communities through Policing Excellence

June 23, 2009

Chief of Police Brian J. Mullan
Hamilton Police Service
155 King William Street
Box 1060, LCD1
Hamilton, Ontario
Canada L8N 4C1

Sir:

Your Crime Prevention Coordinator, Sgt. Martin Schulenberg, has been in contact with our department in relation to establishing a Mounted Unit within your force.

In 2003, the Royal Newfoundland Constabulary (RNC) launched the re-mustering of the Mounted Unit after 50 years. At the time this unit was comprised of two horses and riders who were trained by Toronto Police Service Mounted Division. The horses, equipment and vehicle were donated by a private citizen. Since this time, we have expanded the unit to four members and four horses through public funding. The RNC has been fortunate as well to have been invited to house our mounts on the grounds of the Lieutenant Governor's residence.

This unit has enhanced the RNC's capability in responding to public order, missing persons and ground search requests, as well as any off-road locations. We have received a significant volume of requests to have our Mounted Unit attend many high profile public relations events.

Overall, the re-mustering of this unit has had a positive impact on enhancing our visibility in the community.

William J Janes
Inspector
Operational Support

1 Fort Townshend, St. John's, NL, Canada, A1C 2G2, Telephone (709) 729-8333, Facsimile (709) - 729-8214

Hamilton Tiger – Cats Football Club

1 Jarvis St.,
Hamilton, ON
L8R 3J2

September 11, 2009

Inspector Scott Rastin
Hamilton Police Service
155 King William Street
Hamilton, ON

Dear Inspector Rastin:

As you explained in a telephone conversation with Stew Giffin, this Unit would be patrolling the east end of Hamilton particularly on our game-days. There might be occasion on a game-day that your Officers of the Mounted Unit may want to be inside Ivor Wynne Stadium during the course of their patrol. This would be monitored by the Officers and would depend on the need, taking into consideration the safety of all persons including the fans, the Officers and the horses. Certainly, one of the needs would be if there was some sort of disturbance that the Mounted Unit could be of assistance. Another reason would be to promote the involvement of our Police in the service to our community.

After discussion between myself and Stew Giffin, Security Director, it was agreed that we endorse this project fully. It is a welcome community initiative and we would welcome your Unit into the Stadium on game-days under the above circumstances. Good luck with this.

Sincerely,

Jim Edmands
Vice President
Sales and Marketing
Hamilton Tiger-Cats
Football Club



MOHAWK
COLLEGE OF APPLIED ARTS AND TECHNOLOGY

OFFICE OF THE PRESIDENT

Fennell Avenue and West 5th Street, P.O. Box 2034
Hamilton, Ontario, Canada L8N 3T2
Tel: 905-575-2253 • Fax: 905-575-2313 • www.mohawkcollege.ca

August 6, 2009

W. Scott Rastin #562
Inspector
Executive Officer to the Chief of Police
Hamilton Police Service
155 King William Street
Hamilton, ON L8N 4C1

Inspector Rastin:

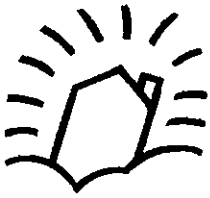
Mohawk College is supportive of plans by the Hamilton Police Service to start a Mounted Unit that would patrol areas of the City of the Hamilton and provide effective crowd management.

Mohawk would welcome a Mounted Unit at our College's Weeks of Welcome orientation events and during weekly pub nights at the Fennell Campus. The addition of Hamilton Police Service officers on horseback would be a prominent visual reminder of their presence and the need to behave well and with respect to our West Mountain neighbours.

Sincerely,

A handwritten signature in black ink, appearing to read "Rob MacIsaac".

Rob MacIsaac
President



Ainslie Wood/Westdale Community Association

of Resident Homeowners Inc.

1063 King Street West

Suite 221

Hamilton, Ontario L8S 4S3

awwca.ca

July 13, 2009

Inspector Scott Rastin
Executive Officer to the Chief of Police
Hamilton Police Service
155 King William St.
Hamilton, Ontario
L8N 4C1
srastin@hamiltonpolice.on.ca

Dear Scott:

We understand the Hamilton Police Service is considering starting a mounted unit consisting of four horses and officers to patrol areas of the city year round. The AWWCA supports this initiative and believes mounted police would be of great assistance in our community. They would provide a valuable service patrolling our parks, ravines, Royal Botanical Gardens' trails, and the Rail Trail. Of particular importance to our community is control of the large crowds of students during McMaster University's Welcome Week, particularly during the incoming students' pajama parade.

A mounted patrol would be a highly visible asset to the Hamilton Police Service and to the city, excellent both for crowd control and for public relations. Please add the AWWCA's endorsement to that of McMaster University and the Westdale Business Improvement Area. We look forward to hearing from you further on this.

Yours sincerely,

John Wigle, President
Ainslie Wood/Westdale Community Association of Resident Homeowners Inc.
www.awwca.ca

References

Several sources are credited as references to the information contained in this business case. Listed below are some of the human sources consulted in the preparation of this document.

- 1) Staff Sergeant Mark Cox – Ground Search Manager Hamilton Police Service
- 2) Sergeant Al Jenkins – Supervisor Metro Toronto Police Service Mounted Unit
- 3) Rita Lee-Irvine - HPS Corporate Planning
- 4) PC Denis Leonard – Central Patrol Officer Hamilton Police Service
- 5) Sergeant Paul Lewis – OIC Niagara Regional Police Service Mounted Unit
- 6) Sergeant Jim Peyton – OIC Royal Newfoundland Constabulary Mounted Unit
- 7) Inspector Scott Rastin – Chief’s Executive Officer Hamilton Police Service
- 8) Catherine Martin – Corporate Communications Hamilton Police Service
- 9) Staff Inspector Bill Wardel – Commander Metro Toronto Police Service Mounted Unit

Prepared for:

Deputy Chief K. Leendertse Hamilton Police Service
Chief of Police B. Mullan Hamilton Police Service

Prepared by:

Sgt M. Schulenberg
Crime Prevention Coordinator
Hamilton Police Service



Insp. S. Rastin
Chief’s Executive Officer
Hamilton Police Service



HAMILTON POLICE SERVICES BOARD**- RECOMMENDATION -**

DATE: 2009 September 21


REPORT TO: Chairman and Members
Hamilton Police Services Board

FROM: Brian J. Mullan
Chief of Police

SUBJECT: *Memorandum of Agreement: Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the Internet (PSB 07-057b)*

RECOMMENDATIONS:

- a) That the Board enter into an Agreement with Her Majesty the Queen in Right of Ontario as represented by the Minister of Community Safety and Correctional Services to renew our commitment to be part of the "*Provincial Strategy to Protect Children from Sexual Abuse and Exploitation on the Internet*".
- b) That the Board accept grant monies, in the amount of \$51,000.00, from the Minister of Community Safety and Correctional Services, as reimbursement pursuant to the terms of the Agreement, with funds to be credited to Investigative Services Division (ISD) Equipment Account.
- c) That the Board authorize the expenditure of the grant funds for the purchase of equipment to investigate child exploitation crimes on the Internet, and that those unbudgeted funds be charged to the Investigative Services Division (ISD) Equipment Account.



Brian J. Mullan
Chief of Police

FINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL - The term of this agreement is for two (2) fiscal years, commencing on April 1, 2009 and will expire on March 31, 2011. A total of \$51,000.00 in grant funding will be available from the Ministry.

STAFFING - The Hamilton Police Service currently has one (1) Detective and one (1) Detective Constable in the Child Pornography Unit. The grant funding has no impact on staffing.

LEGAL - The Hamilton Police Service Legal Counsel has reviewed the Memorandum of Agreement and is satisfied with its form and content. Chair Morelli signed the Agreement on August 17, 2009.

The proposed Agreement is between the Hamilton Police Services Board and Her Majesty the Queen in Right of Ontario as represented by the Minister of Community Safety and Correctional Services ("The Ministry"), and reflects the standard wording of previous Ministry grants in relation to this initiative.

The term of the Agreement is from April 1, 2009 to March 31, 2011. The Agreement imposes extensive reporting requirements related to the expenditure of the grant funding. The Superintendent of the Investigative Services Division will be responsible for meeting the reporting requirements. Unused funds, at the end of the Agreement or if the Agreement is prematurely terminated, shall be returned to the Ministry.

BACKGROUND:

The Ontario Provincial Police (OPP) and the Ontario Association of Chiefs of Police (OACP) were requested by the Ontario government "to develop a coordinated province-wide approach to combat Internet crimes against children."

The Provincial Strategy assists child victims of Internet sexual abuse and exploitation, and permits the justice system to build the capacity and sustainability to:

- Identify child victims through image analysis;
- Provide specialized child victim support;
- Identify and prosecute offenders; which will assist in preventing children from being re-victimized;

- Educate via awareness campaigns to assist victims to self-identify and thereby prevent both victimization and re-victimization (self-identification);
- Engage in partnerships with key stakeholders that will establish and maintain community and justice system linkages ensuring the reporting and prosecution of offences with a link to victim support.

The Provincial Strategy, as an integrated model, coordinates the increased identification of victims, provides support services to victims of child Internet sexual abuse and exploitation, and assists in preventing the cycle of recurring victimization.

Child Pornography (images of child sexual abuse and exploitation via the Internet) is a visual recording of a crime being committed. The victims who appear in such pictures are, at the time the picture is being taken, (and every time the picture is traded among like minded individuals), subjected to degrading, abusive and humiliating acts of a criminal nature.

The internet is facilitating the number of individuals who become involved in collecting and possessing images of child abuse. It is highly likely that more children are now being victimized, than would otherwise be the case. These children, who have been unwittingly lured by pedophiles, are not only sexually assaulted at the onset, but are continuously victimized as these images are distributed globally. Once the physical victimization ceases, the emotional victimization and trauma could potentially continue for the duration of their lives, knowing that there are images of their abuse being shared on the Internet. Pedophiles not only possess these images for personal use, but also, in some instances, will use them as a means to de-sensitize other children whom are then victimized.

Due to the explosion of the Internet and the enactment of the child luring legislation, child pornography and related offences have increased and continue to increase at an unprecedented rate. Project Snowball, a pay per view child pornography site out of Texas, United States, had over 100,000 worldwide suspects, 2,329 Canadian suspects, with close to 1,000 suspects in Ontario. The rise of the Internet has caused an explosion in the number of images of child sexual abuse and exploitation on the Internet. The collective goal is to seek out and to help identify and support the victims of these offences and the subsequent re-victimization that can continue throughout their lives.

Police services have seen an increase in the workload of child pornography and child luring investigations, due to the explosion of the Internet and the increased "market" for pictures of child sexual abuse. Most police services in Ontario assign investigators to child pornography cases when complaints are received from the public or law enforcement agencies. This agreement and grant helps provide the necessary training and resources to properly investigate such complex crimes. In addition, it supplies the

technical resources necessary for forensic data recovery, which is required to identify victims, as well as prosecute offenders.

BJM/J. Petz

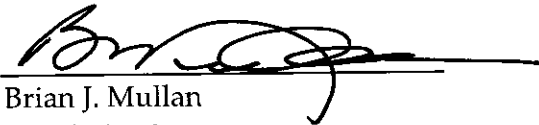
cc: Deputy Chief Ken Leendertse, Community Policing
Superintendent John Petz, Investigative Services Division
Inspector Dan Kinsella, Investigative Services Division
Ted Mason, Chief Accountant
Marco Visentini, Legal Counsel

HAMILTON POLICE SERVICES BOARD
- RECOMMENDATION -

DATE: 2009 September 21
REPORT TO: Chairman and Members
Hamilton Police Services Board
FROM: Brian J. Mullan
Chief of Police
SUBJECT: 2009-2012 Police Towing Contract
(PSB 02-051d)

RECOMMENDATIONS:

- a) That the Board include Lockwood Motors Ltd. in the 2009-2012 contract, C9-04-08, "For Provision of Security and Non Security Towing and Storage Services for Accident Vehicles for Hamilton Police Service (Exclusive of Hamilton Police Vehicles)".
- b) That the Board uphold the disqualification of Ray's Auto Centre and Towing in the 2009-2012 contract, C9-04-08, "For Provision of Security and Non Security Towing and Storage Services for Accident Vehicles for Hamilton Police Service (Exclusive of Hamilton Police Vehicles)".



Brian J. Mullan
Chief of Police

FINANCIAL / STAFFING / LEGAL IMPLICATIONS:

FINANCIAL - n/a
STAFFING - n/a
LEGAL - n/a

BACKGROUND:

The 2009-2012 contract, C9-04-08, was issued on November 17, 2008, by the City of Hamilton Purchasing Department (Purchasing), for pickup by all interested applicants. The closing date was December 9, 2008. A mandatory meeting for all applicants was held on November 25, 2008. A second mandatory meeting was held on January 16, 2009, and the closing date was revised to January 27, 2009. Twenty-four (24) applications were received on January 27, 2009 and were checked to verify that the required documentation was attached. Each tow agency was given 24-hour notice, by e-mail and a personal phone call, prior to their individual inspection. The inspection was conducted at each tow compound by the Hamilton Police Service tow Co-Ordinator, and all tow trucks and facilities were examined. The applicant, or a representative, was present during the inspection and at the conclusion of the inspection, a copy of the inspection document was provided to the applicant or representative.

The inspection process was completed and all documentation was forwarded to Purchasing. A meeting was conducted between the Hamilton Police Service (HPS) and Purchasing to review all documentation and inspection reports. Based on the review, 17 companies met the requirements and were accepted, while seven (7) were disqualified. Reasons for disqualifications included the following: *not having an Establishment Licence, not having the necessary paved surface for handicap parking, not having a storage compound enclosed by a fence and locked gate, and not having a sufficient area for external vehicle storage.* These requirements are all clearly delineated in the contract, C9-04-08. All disqualified applicants received a letter from Purchasing, detailing the reason(s) for disqualification. Applicants were advised to contact Purchasing where they could dispute the disqualification. The Tender specifically stated that, "*All issues related to this Request for Applications pre-award shall be dealt with by the City, on behalf of the Police*". Each applicant was advised of this point at both mandatory applicant meetings, and it is included in the contract, C9-04-08.

The successful applicants were: *Mills Towing, Safeway Towing, Gord Hume Inc., Metro Towing, Midtown Carstar Collision Centre, Abrams Towing, Peninsula Towing, North End Towing & Storage, Gemax, Park Towing A-1 Towing, Bennett's Towing, Waterdown Towing, Trotter's Towing, and Bellamy Towing.*

Two (2) applicants disputed being disqualified; Ray's Auto Centre and Towing and Lockwood Motors Ltd. Per the instructions given to applicants, they contacted Purchasing to dispute their respective issues.

Ray's Auto Centre and Towing

Under Section V(1)(e) of the Terms of Reference in contract C9-040-08 "For Provision of Security and Non Security Towing and Storage Services for Accident Vehicles for Hamilton Police Service (Exclusive of Hamilton Police Vehicles)", there is a requirement that:

The office must be accessible to members of the public and staff with disabilities. Not less than one (1) disabled person parking spot must be maintained free of ice and snow at all times. This parking spot must be not less than 300 square feet with paved asphalt, concrete or interlocking paving stone surface. The office will be accessible to persons requiring assertive (sic) devices directly from the parking spot and the gradient will comply with the requirements of the municipality within which the pound is located.

As noted earlier, upon application, applicants were required to comply with the specifications within the contract. When inspected by the Tow Co-Ordinator, the paved area was short by almost half the required space, and this did not meet the requirements. In an e-mail, dated March 24, 2009, a representative from Ray's Towing acknowledged that the company was not compliant. Consequently, Purchasing denied his appeal and he was subsequently directed to the Hamilton Police Services Board for review. Upon review, the requirement is specific and clear, the lot was not paved to meet these specifications and the company acknowledges that it was not compliant. It is recommended that the decision to disqualify this application stand.

Lockwood Motors Ltd.

On March 23, 2009, Lockwood Towing was advised that they were disqualified. At issue was the class of licence required to meet specifications in the contract. The contract did not specifically state which class of licence for Garage under By-Law 07-170 is required, but does state on page 11 of the Instructions to Applicant under Section 15, "Permits, Licences and Approvals" that

(1) Unless otherwise expressly agreed by the City, on behalf of the Police, or the Police in writing, the Successful Applicant shall be responsible for obtaining and maintaining (at its own cost) all necessary permits, licences and approvals relating to the Project, Work or Supply.

The interpretation of the licencing requirements was reviewed and determined by By-Law Services at the request of Purchasing. In the request, Purchasing did not explicitly ask what class of licence was required, but rather what licence did all the applicants have. All but one (1) had an "A" licence. At that point in time, the preferred licence was an "A" licence, but there was no formal communication to applicants that this was a requirement. Lockwood's application had included a copy of a Public Garage B-1 Body Shop / Motor Repair Establishment Licence under By-Law 07-170.

After some correspondence between Purchasing and the By-Law Services Division, it was determined that Lockwood was disqualified. This was appealed to Purchasing. Purchasing directed Lockwood to the City of Hamilton Audit and Administration Committee. Upon their review, the appeal was directed to the Hamilton Police Services Board, given that this is a Board contract.

A review of the requirements and correspondence was conducted. The Service then conducted a review of the disqualification, and how it was determined, and asked By-Law Services Division to state the class of licence that was required. The position of By-Law Services Division is as follows:

- If a garage had a valid "B1, B2 or B3" and as an accessory use they did the towing and impounding (since for a body shop may want the ability to bring the damaged vehicles to the shop and keep them there for repair) it would be reasonable to expect storage to be a component. If the tow company did not have the additional services but only towed and stored vehicles then the most appropriate licence is the "A".
- They were unsure as to who decided that a tow compound required an "A" and would agree that in the absence of the "B" licence, an "A" would be required.
- Ultimately, a "B" licence can be sufficient as long as storage of vehicles (inoperable) is permitted.

Lockwood Motors Ltd. has both a towing compound and operates a body shop with the required zoning approval in By-law.

Subsequently a meeting was held between the Service, Purchasing and By-Law Services Division and it was agreed that a class B1 licence under By-Law 07-170 did meet the requirements as defined by By-Law Services Division, who regulate and interpret these issues. Consequently, Lockwood Motors Ltd. met the requirements of the application. They were otherwise compliant and thus met the requirements of the application.

Therefore, it is recommended that the Board approve Lockwood Motors Ltd. be included and allowed to enter into a three (3) year Police Towing Contract, effective for the years 2009 to 2012, with the option for an additional two (2) years.

The focus of the Contract continues to be on customer service, the security of towed vehicles, and fair access for tow agencies to police towing.

BJM/E. Girt

cc: Marco Visentini, Legal Counsel

Superintendent Paul Morrison, Support Services

Inspector Ken Weatherill, Inspector Support Services

Constable Gerry Shulist, Traffic Branch

**HAMILTON POLICE SERVICES BOARD
RECOMMENDATION**

8.

DATE: September 21, 2009

REPORT TO: Chairman and Members, Hamilton Police Services Board

FROM: Lois Morin, Administrator

SUBJECT: Information Items

RECOMMENDATION:

That the following reports / correspondence, be received:

- (a) Correspondence from the Honourable Rick Bartolucci, MMP, Sudbury, Minister, Ministry of Community Safety and Correctional Services with respect to funding for additional police officers for the Hamilton Police Service.
- (b) Correspondence from Mayor Fred Eisenberger, City of Hamilton with respect to the Petition Respecting Traffic Noise at Queenstown Road and Reid Avenue.
- (c) Correspondence from a citizen of Hamilton with thanks to the Hamilton Police Service.
- (d) Correspondence from G.W. Crowell, Chief of Police, Halton Regional Police Service commending Chief Mullan, Hamilton Police Service Staff and the Board for hosting the F.B.I. National Academy Associates New York State/Eastern Canada Chapter 2009 Training Conference.
- (e) Correspondence from Peter Cuthbert, Executive Director, Canadian Association of Chiefs of Police (CACP) thanking Chief Mullan for the presentation at the CACP Conference.
- (f) Correspondence from Francis S. Coots, President-elect 2010, F.B.I. National Academy Associates New York State/Eastern Canada Chapter thanking Chief Mullan for the outstanding conference held in Hamilton.
- (g) E-mail from Carley Ellis, coordinator of Home Visits, City Kidz with respect to the City Kidz Breakfast with the Chief.
- (h) Canadian Association of Police Boards Bulletin - 19 August 2009, Preliminary Report on CAPB Conference & 2009 Resolutions.
- (i) E-mail from the City of Mississauga forwarded to all LUMCO Members with respect to LUMCO's motion regarding police boards.

AUG 06 2009

Ministry of Community Safety
and Correctional Services

Ministère de la Sécurité communautaire
et des Services correctionnels

Office of the Minister

Bureau du ministre

25 Grosvenor Street
18th Floor
Toronto ON M7A 1Y6
Tel: 416-325-0408
Fax: 416-325-6067

25, rue Grosvenor
18^e étage
Toronto ON M7A 1Y6
Tél. : 416-325-0408
Télééc. : 416-325-6067



8. (a)
Chief of Police

JUL 30 2009

His Worship Fred Eisenberger
Mayor
City of Hamilton
230 – 77 James Street North
Hamilton ON L8R 2K3

Chief Eisenberger
RECEIVED CU09-02333
(Signature)

AUG 11 2009
CHIEF'S OFFICE
HAMILTON POLICE SERVICE
(Signature)

Dear Mayor Eisenberger:

Thank you for your correspondence, which includes information regarding funding for additional police officers for the Hamilton Police Service. I am pleased to respond and apologize for the delay.

The Ministry of Community Safety and Correctional Services remains committed to improving community safety and policing in communities throughout the province.

To demonstrate this commitment, we are supporting Ontario's policing community by putting resources where they are needed. Through the Safer Communities – 1,000 Officers Partnership programs, the Ontario government is designating 500 officers for deployment to meet community priorities, including street patrols, working with schools and enhanced traffic enforcement. We are also continuing to fund the Community Policing Partnerships program. Through these initiatives, Hamilton Police Service has received over \$8.81 million in funding for police resources since 2003.

In addition, in 2006, the federal government announced its intention to hire 2,500 new front-line police officers as part of their election platform under the Police Officers Recruitment Fund. Ontario's share is \$156 million and, through this fund, Hamilton is receiving \$495,000 annually over five years.

Since October 2003, the ministry has also allocated \$165,000 in funding to assist Hamilton police service in addressing the serious issue of drinking and driving through the Reduce Impaired Driving Everywhere (R.I.D.E.) grant program. Additionally, for 2009-2010, the ministry has maintained funding for the R.I.D.E. grant program at \$2.4 million. This significant funding increase will enhance public safety through additional spot checks, intensifying the number of charges laid and motorists' perceived risk of apprehension.

*Copy to
P.S.B.
Bon*

His Worship Fred Eisenberger
Page two

As you know, funding for police services comes from the municipal property tax base. Under section 39 of the *Police Services Act*, the police services board submits to the municipal council operating estimates showing the amounts that will be required to maintain the police service. The council will then establish an overall budget for the board.

I trust this information will be of benefit to you. Again, thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Rick Bartolucci". The signature is written in black ink and is positioned above the printed name.

Rick Bartolucci, MPP, Sudbury
Minister



THE CITY OF
HAMILTON
OFFICE OF THE MAYOR

RECEIVED
AUG 21 2009
HAMILTON POLICE SERVICES BOARD

August 20, 2009

Hamilton Police Services Board
155 King William Street
Box 1060, LCD 1
Hamilton, ON L8N 4C1

Attention: Police Services Board Chairman

Dear Mr. Chairman:

**Re: Petition Respecting Traffic Noise at Queenston Road
and Reid Avenue**

At its meeting of August 13, 2009, Hamilton City Council considered the attached petition from Earl Blayney dated June 28, 2009, regarding the above-mentioned matter.

Please be advised that Council has received this correspondence and referred it to the General Manager of Public Works for a report to the Public Works Committee; Hamilton Police Services Board for enforcement; and to the Ministry of Transportation to address the emission control issues and the excess noise created by modified vehicles in the City.

Sincerely yours,

Fred Eisenberger
Mayor

File: 09-018

JUL 3 20 5.8

Sunday, June-28-09

We; the undersigned wish to bring this matter to the attention of all the people named below who should be able to make a change to correct this aggravation.

We are referring to the noise that we have to suffer from the traffic that passes us at Queenston Rd. and Reid Ave. Although we are sure that many more citizens are as disturbed as we are.

In particular are those vehicles, mostly, but not only, motorcycles that have no working mufflers. We cannot believe that these drivers and their machines could be carrying valid plates. Especially so, as many of us have only recently had to have our own vehicle tested and passed by an inspection station to allow us to renew or plates. Are we only the silent sheep that choose to obey the law? We are sure that if such a situation was occurring in a particular street or neighbourhood (other than ours) that situation would be brought to a swift conclusion; immediately.

Yours Sincerely Earl & Elizabeth Blayney and

Earl Blayney *Ken Garland*
Elizabeth Blayney *By Power*
Carol Shawer *Merice Callaghan*
Paul Millard *Linda McSugan*
Ang + Deborah Cubedo *Bonnie Trigon*

To His Honour; the mayor of Hamilton Mr F. Eisenberger
Councillor Sam Merulla
Councillor Bernie Morelli
Hamilton's Chief of Police
Paul Miller MPP
The editors of the Hamilton Spectator

Shawn M. Miller
Andy Johnny
James Merulla
H. Booth

N. Battaglio

Kathleen Harley
John Harrington

8.(c)

RECEIVED

AUG 31 2009

HAMILTON POLICE SERVICES BOARD

Aug. 24/09

Hamilton Police Services
Attn: Chairman Morelli,
Box 1060 LCDI
Hamilton, ON L8N 4C1

Dear Mr. Morelli,

Just as I was going to send a note about Chief Brian Pullin HWP, on how great he is, I find out he is retiring. (I found out about his retiring a few weeks ago on CHMC)... Nonetheless, I have never met Chief Pullin I have caught a few talk shows with Bill Lietz on CHMC, and in listening to Chief Brian Pullin, I have found him to be an empathetic, understanding & people person. He seems to be so very approachable & not distant, and that you would have never thought he was the chief of police.

I recall when Chief Robinson (I think it is) was equally sociable, but Chief Pullin is the best!

I hope that the person who will be taking on the Chief position when Chief Pullin retires, has the same outstanding characteristics as he! Just I don't feel there will be another person like him. I think anyone who Chief Pullin, just by the way people would be calling on CHMC and that just by the way one feels he is, that you just know. I think Chief Brian Pullin, if he likes, should consider doing radio talk / show work, or be more in the public forum / view. He seems grounded & focused. Something that is a rarity in this society.

Hope to hear more of Chief Brian Pullin, really! Sincerely,
Tim Kiani



Halton Regional Police Service

Trust and Respect • Integrity • Accountability • Excellence • Teamwork • Justice

July 17, 2009

RECEIVED

JUL 23 2009

HAMILTON POLICE SERVICES BOARD

Chairman Bernie Morelli
Hamilton Police Services Board
155 King William Street
Hamilton, ON
L8N 4C1

Dear Chairman Morelli:

I attended the F.B.I. National Academy Associates New York State/Eastern Canada Chapter 2009 Training Conference from July 12-15 and want to commend Chief Brian Mullan and his staff to you and your Board for hosting this excellent event.

In particular I would like acknowledge Inspector Dan Kinsella, who did an outstanding job as the conference co-ordinator, master of ceremonies and all around host. He and his team did a wonderful job in organizing the training sessions and social events, as well as the spousal and children's programs. Everyone I spoke to was very complimentary of all members of the Hamilton Police Service, the Hamilton Police Female Chorus, Honour Guard and other Service members. They were all true ambassadors for the Police Service and the City of Hamilton

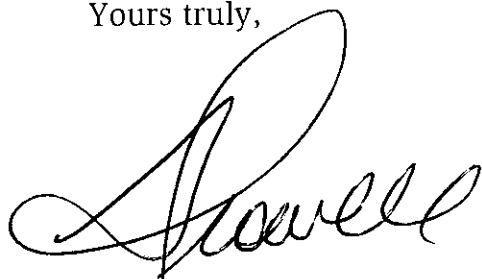
Chief Mullan served our Chapter of the F.B.I. N.A.A. honourably as President and should be proud of his accomplishments during his term of office. He also served as a member of the Executive and the Board of Governors and during my term as a Governor, I can personally attest to his achievements.

As a Chapter member, I also want to acknowledge the Hamilton Police Services Board in relation to the 2009 Training Conference. Your support and generosity contributed directly to its success and further enhanced the image of the Hamilton Police Service.

Progress Through Participation

Once again, please pass on my personal thanks to the members of the Hamilton Police Service and my congratulations on a job well done.

Yours truly,

A handwritten signature in black ink, appearing to read "G.W. Crowell". The signature is written in a cursive, flowing style with a large initial "G" and "C".

G.W. Crowell
CHIEF OF POLICE

cc: Chief Brian Mullan
Inspector Dan Kinsella

RECEIVED

AUG 24 2009

CHIEF'S OFFICE

RECEIVED

7 0 41 2009

ONTARIO POLICE SERVICES BOARD

to file

Tom Gar

August 20, 2009

Chief Brian Mullan,

On behalf of Chief William Blair, President of the CACP, the Board of Directors, the National Office and Charlottetown Conference team, thank you for your presentation during the professional development segment of the conference.

Your presence and presentation lent to the overall success of the conference and the delivery of a first class professional development and networking program.

We wish you health and happiness in all future endeavours.

Sincerely,

Peter Cuthbert
Executive Director



FBI
National Academy Associates
New York State/Eastern Canada Chapter



RECEIVED

AUG 11 2009

CHIEF'S OFFICE
 HAMILTON POLICE SERVICE

2009 EXECUTIVE BOARD

Immediate Past President

Joseph E. Schneider Jr.
 Principle Investigator (Ret)
 N.Y.S. Organized Crime Task Force
 2640 Willard Avenue, Baldwin, New York 11510
 Voice/Fax: 516-623-2321 Home: 516-623-2995
 E-mail: jes@blnaa.org

President

Brian J. Mullan
 Chief of Police
 Hamilton Police Service
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 E-mail: mflatley@town.southold.ny.us

Third Vice President

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 E-mail: sjsimon@rocnl.com

Sergeant-At-Arms

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 E-mail: psandy@corland.com

Secretary/Treasurer

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 Supervisory Special Agent (Ret)
 Federal Bureau of Investigation
 P.O. Box 526, Tappan, New York 10983-0526
 Home/Fax: 201-387-1105 Cell: 917-922-6850
 E-mail: john.j.coleman@verizon.net

BOARD OF GOVERNORS

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Mark J. Petterelli, Captain (2011)
 Town of DeWitt Police Department
Richard K. O'Donnell, Chief (2010)
 New York State Park Police
Antoine J. Karam, Senior Investigator (2009)
 New York State Attorney General's Office

Buffalo Office

Mark R. Gates, Lieutenant (2011)
 New York State University Police Buffalo
Michael S. Mann, Deputy Chief (2010)
 Waterloo Regional Police Service
Michael A. Messina, Investigator (2009)
 Niagara County Sheriff's Department

New York City Office

William J. Carbone, Lieutenant (2011)
 New York City Police Department
John A. Brogan, Chief of Police (2010)
 Scarsdale Village Police Department
Robert T. Oswald, Deputy Inspector (2009)
 Suffolk County Police Department

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ALB - Hilda A. Kogut, SA (Ret)(2009)
 Federal Bureau of Investigation
BUF - William A. Sheron, Jr. (Ret)(2009)
 Genesee County Sheriff's Department
NYC - Joseph J. Gannon, Detective (Ret)(2009)
 New York City Police Department

July 26, 2009

Dear Chief Mullan,

On behalf of all members of the New York State/Eastern Canada Chapter of the FBI National Academy Associates I want to thank you for an outstanding conference held in Hamilton, ON during the period July 12, 2009 through July 15, 2009.

The training that was offered as well as the networking opportunities and fellowship that was had by all attendees was more than could be expected. You and all of the members of the Hamilton Police Service should be proud of a job well done.

You have left the chapter stronger as our membership has grown to nearly 1,200 members making us the second largest chapter nationwide. Training and networking have been hallmarks of the chapter's philosophy and your presidency has only improved these two benchmarks.

As the President elect for 2010 I have large shoes to fill and, because of your leadership, the task has been made attainable. I hope to continue your commitment to training and increasing the number of chapter members. There is truly strength in numbers.

I want to, again, thank you for your leadership as well as your friendship. Kim and I wish you and Loretta good luck as you enter the next chapter in your lives together with your retirement at the end of 2009.

Sincerely,

Francis S. Coots
 President-elect 2010

Handwritten notes:
 2/ to P.O. to
 Capt
 m

Handwritten note:
 RSB Info. (Sept)

Morin, Lois

From: carley.mcculloch@gmail.com on behalf of Brian J. Mullan [BMullan@hamiltonpolice.on.ca]
Sent: Thursday, September 10, 2009 5:45 PM
To: Morin, Lois
Subject: Fwd: City Kidz Breakfast with the Chief

Lois

FYI and copy to PSB.

BM

----- Original Message -----

Hello Everyone,

On behalf of City Kidz and all of the kids that attended the breakfast we wanted to say a big THANK YOU for making this event possible. I hate to call it an "event" because it was much more than that. It was an opportunity for our kids to witness first hand people in our community who, are making a difference and who ultimately care about them!

Chief Mullan, thanks for the inspirational talk to our kids. I know it impacted them and truly made them think about the choices they make (the jail cell helped too)!

On the bus ride home I was asking the kids what their favourite part of the day was. They all had story after story to tell about what they loved the most. There was one little girl who attended, her name was Lyn. She is very shy so it was interesting to watch her throughout the morning. She was also taking care of her little brother who had also won our Writing contest. She barely said a word all day but near the end of the tour she looked up at me and asked me what time it was. I told her it was just about time to leave. She had this look of disappointment on her face and said "I wish we didn't have to go, this was so much fun."

Thank you for giving our kids an experience they will never forget!!

I have attached some pictures of the day, Enjoy!

Sincerely,

Carley Ellis
Coordinator of Home Visits
City Kidz

9/15/2009

*** eSafe scanned this email for malicious content ***
*** IMPORTANT: Do not open attachments from
unrecognized senders ***

Morin, Lois

From: Jennifer Lanzon [jlanzon@capb.ca]
Sent: Thursday, August 20, 2009 9:10 AM
To: CAPB Members
Subject: Bulletin

TO: CAPB Members
Re: Bulletin

Please find attached an amended copy of the Bulletin! sent to you yesterday. There was an error in the listing of the Board of Directors, Paul McKivett is from the Saanich Police Board, not Victoria.

Jennifer Lanzon, Executive Director
Canadian Association of Police Boards
P.O. Box 4670, Station E
Ottawa, ON K1S 5H8
Phone: 819.682.1440
Fax: 819.682.4569
Email: jlanzon@capb.ca
Website: www.capb.ca

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Information from ESET Smart Security, version of virus signature database 4350
(20090820)

The message was checked by ESET Smart Security.

<http://www.eset.com>



BULLETIN!
19 August 2009
**PRELIMINARY REPORT ON CAPB CONFERENCE
& 2009 RESOLUTIONS**

The Canadian Association of Police Boards (CAPB) held its 20th Annual Meeting and Conference in Sydney, Nova Scotia, August 14 - 16, 2009.

This year's conference theme was "A Fine Balance: Meeting the Challenges of Police Governance in a Changing World" highlights included:

Opening ceremonies concluded with an inspiring address by Her Honour the Honourable Mayann E. Francis, O.N.S., D.Hum.L., Lieutenant Governor of Nova Scotia. Delegates were riveted to their seats as Her Honour spoke from the heart on the importance of policing in Canada, her own experience and a vision for the future.

In the opening plenary on Crisis In Policing: Growing Needs & Shrinking Resources, Fred Biro, Randy Goulden and Alok Mukherjee reinforced the fact that there is a crisis looming over municipal policing in Canada due to expanding demands, escalating costs, and an inefficient funding system, to name a few factors, and that it has been widely accepted for some time among police oversight agencies and police leaders. The engaging discussion with delegates clearly underlines the overarching need for clearly defined roles and responsibilities for policing in Canada.

Professor Pat Knoll, David Emerson, and Chief William Reid tackled a series of six scenarios in the "Policy/Operations Continuum: What are the Boundaries". When asked the following question: "For the last several months prostitutes have been plying their trade on Alpha Street. The Chief of Police has allocated available resources for the arrest and charging of these offenders (and their customers) but the trade has continued apace. The Alpha Street Merchants Association have expressed their continued dismay over these goings on, and have advanced inquiries to the police, and the Solicitor General for the Province, seeking an end to this trade. They have skipped over the Board offering the view that the Board is merely a gang of "cheerleaders" for the police. The Board had nevertheless placed the matter on its agenda for its next meeting. This step is against the express wishes of the Chief who maintains that this is an operational matter involving investigation, arrest, and charging. Does the Board have any jurisdiction over such a matter?" the discussion was lively. It was an excellent

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opportunity to illustrate the dynamic between the concepts of policy and operations and the lines drawn and crossed between police boards and police chiefs.

Mental Health Issues in Policing were examined by a capable team of experts: Sarah Peddle, Researcher from Dalhousie University; Dr. Linda Courey, Director of the Mental Health Services, Cape Breton District Health Authority; Constable Delton McDonald, Mental Health Liaison Officer with the CBRPS; and Detective Fiona Wilson-Bates, Vancouver Police Department and author of 'Lost in Transition: How a Lack of Capacity in the Mental Health System is Failing Vancouver's Mentally Ill and Draining Police Resources'. Each speaker reinforced the alarmingly high number of calls for police services to incidents that involve mentally ill people in crisis. Officers are bearing the burden of a mental health system that lacks resources and efficient information sharing practices, often with tragic consequences.

Another panel session included Paul Kennedy, Chair of the Commission for Public Complaints Against the RCMP; Fred Sanford, Director of Policing Services, Nova Scotia Department of Justice; Chief Myles F. Burke, M.O.M., CBRPS; and Brian Gibson, Chair, Edmonton Police Commission discussing the role of oversight in police use of force.

Workshops were very well attended and provided participants with useful tools to bring back to their own service. Full details of all sessions will be covered in detail in the Conference Report later this fall.

The two sessions closing the conference were very dynamic and interesting. Andrew Graham challenged board members to examine themselves as leaders, to see what was missing, what was working and what needed to change. CAPB founding President, Dr. Zaheer Lakhani complemented the previous session, focusing on how the organization came to be, how much civilian governance of policing has changed and strengthened in the last 20 years and how critical a role board governance plays in ensuring policing has public trust and accountability.

The entertainment was wonderful and people really enjoyed The Men of Deeps, Bette & Maynard and Mary Jane Lamond. It was a treat to have performers in the hospitality suites and Patrick Drake was one of the most skilled magicians people had seen. We applaud the host committee in Sydney - you pulled out all the stops to give our delegates an experience they will always remember.

RESOLUTIONS

A critical component of each year's Conference is the Annual Meeting when resolutions are considered that assist in setting the Association's priorities for the coming year. This year, nine resolutions covering a range of topics were considered and approved by the membership at the Annual Meeting on August 15, 2009.

CAPB will share the resolutions with federal, provincial and territorial departments responsible for public safety and with other policing partners. The CAPB Board of Directors and staff will be following up on them with the appropriate departments; we encourage local boards to pursue resolutions of provincial or local concern within your own communities as well.

Resolution 09-01 - Submitted by the Regional Municipality of Peel Police Services Board & by Regional Municipality of York Police Services Board

FEDERAL FUNDING - 2500 POLICE OFFICERS

WHEREAS, during the 2006 federal election campaign, the federal Conservative Party of Canada committed to sustainable funding for the hire of 2,500 new municipal police officers, recognizing the need for additional front-line police resources in communities across Canada; and

WHEREAS, once elected, the federal Conservative Party, as part of its 2008 federal budget, committed \$400 million in a trust fund for five years to fulfill its commitment; and

WHEREAS it is well recognized by the police community that this does not meet the sustainable funding commitment made in 2006; and

WHEREAS police leaders recognize the need for additional police resources is even more vital and urgent in 2009, given the increase in violent crime, and as evidenced by recent statements made by the Prime Minister of Canada and the Minister of Public Safety in response to gang violence in the Vancouver area;

THEREFORE BE IT RESOLVED that the Canadian Association of Police Boards urge the Federal Government to fulfill its 2006 commitment for sustainable funding for the permanent hire of 2,500 additional municipal police officers before the federal budget in 2010.

Resolution 09-02 - Submitted by the Delta Police Board

GANG VIOLENCE

WHEREAS violence, most notably organized crime and gang related homicides has been on a steady increase over the last two decades with no signs of change; and

WHEREAS law enforcement is dealing with increasingly complex legislation surrounding disclosure, search warrants, and lawful access making it increasingly more difficult to arrest, charge and ultimately convict criminals involved in organized crime and gang related violence; and

WHEREAS the proliferation of new technology in communication has not brought with it the ability to manage and monitor these new forms of communication, allowing organized crime circles to freely communicate without risk of interception; and

WHEREAS the CAPB has, along with other government and policing organizations including the Canadian Association of Chiefs of Police, the Federation of Canadian Municipalities, the Union of British Columbia Municipalities, the RCMP and various research groups, developed resolutions, policy recommendations, in the light of the above concerns since the 1990's;

THEREFORE BE IT RESOLVED that the Canadian Association of Police Boards call on the Federal Government to act swiftly and effectively in making those changes recommended by all stakeholders, specifically in the areas of lawful access, disclosure, proceeds of crime as well as organized crime laws, in order to stop the proliferation of gang violence on Canadian streets.

Resolution 09-03 - Submitted by the Calgary Police Commission

REDUCING FEDERAL CRIME LAB DELAYS

WHEREAS efficient crime lab services are essential to police investigative abilities; and

WHEREAS long delays in processing evidence impair police services' abilities to investigate serious crime in a timely fashion; and

WHEREAS public safety is adversely impacted due to investigative delays;

THEREFORE be it resolved that the Canadian Association of Police Boards urge the Federal Government to invest additional funds and resources in federal crime labs to increase capacity, improve technology and reduce processing delays.

Resolution 09-04 - Submitted by the Calgary Police Commission

REDUCING REMAND CREDIT AND DEAD-TIME SENTENCING

WHEREAS pre-trial custody is required for offenders whose actions and criminal histories pose a risk to public safety; and

WHEREAS offenders create tactical processing delays prior to trial to maximize two-for-one or three-for-one sentencing credit for time served in pre-trial custody; and

WHEREAS public safety and confidence in the justice system is reduced by the public perception that offenders are taking advantage of this loophole in the law; and

WHEREAS the ability to amass credit has led to significant overcrowding and inhumane conditions in remand facilities;

THEREFORE be it resolved that Canadian Association of Police Boards urge all political parties to pass Bill C-25 currently before the House of Commons to amend the *Criminal Code of Canada* to prohibit 'two for one' and 'three for one' credit for pre-trial custodial time.

Resolution 09-05- Submitted by the Calgary Police Commission

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INCREASING FEDERAL PROSECUTORIAL CAPACITY

WHEREAS there is an ongoing lack of federal prosecutorial capacity; and

WHEREAS due to the increase in illegal drug, gang and organized crime related activities, there is an increase in the number of files being sent to the federal prosecution service; and

WHEREAS there is high staff turnover and a reduction in prosecutorial experience;

THEREFORE be it resolved that the Canadian Association of Police Boards urge the Federal Government to increase federal prosecutorial capacity and experience by increasing positions, staffing levels, funding and other resources particularly with regard to illegal drug, gang and organized crime activities.

Resolution 09-06 - Submitted by the Calgary Police Commission

REDUCING LAWFUL ACCESS AND ELECTRONIC SURVEILLANCE DEFICIENCIES AND OBSOLESCENCE

WHEREAS current *Criminal Code* provisions in respect to police powers to conduct judicially authorized electronic interceptions and seizures are outdated and not in touch with modern realities; and

WHEREAS modernization of these legislative provisions is urgently required to reflect significant advancements in communications technologies; and

WHEREAS there are no requirements for new telecommunications technologies to be intercept-capable; and

WHEREAS the current legislative scheme has resulted in intercept 'safe havens';

THEREFORE be it resolved that the Canadian Association of Police Boards request the Federal Government pass legislation to amend the *Criminal Code* to require new telecommunications technologies to be intercept-capable, to inhibit intercept 'safe havens' and to modernize electronic intercept provisions.

Resolution 09-07 - Submitted by the Calgary Police Commission

REDUCING CYBER-BULLYING

WHEREAS new technologies allow individuals to increasingly enter private domains; and

WHEREAS these same technologies allow individuals to hide their identities while targeting others; and

WHEREAS cyber-bullying is increasingly affecting Canadian youth; and

WHEREAS current legislation does not criminalize cyber-bullying;

THEREFORE be it resolved that the Canadian Association of Police Boards request the Federal Government pass legislation to increase and strengthen current *Criminal Code* provisions to criminalize cyber-bullying behaviours and to increase the accountability of technological service providers for ongoing abuses of their systems.

Resolution 09-08 - Submitted by the Regional Municipality of York Police Services Board

FORFEITED OFFENCE-RELATED PROPERTY/PROCEEDS OF CRIME/CIVIL REMEDIES FOR ILLICIT ACTIVITIES

WHEREAS criminal organizations perpetrate crimes largely for financial gain, and that Proceeds of Crime, Offence-Related Property and Civil Remedies for Illicit Activities legislation provides policing organizations with effective tools to disrupt and combat organized crime; and

WHEREAS the seizure and subsequent forfeiture of offence-related property and proceeds of crime is an effective means of disrupting organized crime, limiting the profits associated with criminal acts and discouraging recidivist impaired drivers from re-offending; and

WHEREAS the enhancement of police resources to apply asset forfeiture legislation will reduce crime, increase returns to the government, and ultimately makes our communities safer; and

WHEREAS the Regional Municipality of York Police Services Board supports the Canadian Association of Chiefs of Police and Ontario Association of Chiefs of Police positions with respect to the use of forfeited asset.

THEREFORE BE IT RESOLVED that the Canadian Association of Police Boards urge the Federal Government to amend the *Forfeited Property Sharing Regulations* to include a cost recovery component to local jurisdictions or municipalities;

AND BE IT FURTHER RESOLVED that the Canadian Association of Police Boards request the Federal Government to revisit the Provincial Memoranda of Understanding to incorporate a cost recovery clause mandating reimbursement of costs to local jurisdictions or municipalities.

Resolution 09-09 - Submitted by Fort Saskatchewan Policing Committee

CRIME REDUCTION STRATEGY SMALL MUNICIPALITIES AND RURAL AREAS

WHEREAS organized crime activities:

- Impact the quality of life in our nation, provinces, municipalities and rural areas
- Contribute significantly to the breakdown of families, youth and community safety; and

WHEREAS we need to reinforce our law enforcement agencies in our communities as they are:

- Challenged with the task of addressing and reducing organized crime activities
- Challenged to sustain an aggressive crime reduction plan
- Often lacking specialized police sections to focus on organized crime activities; and

WHEREAS it is acknowledged that a multidisciplinary approach to crime reduction relating to organized crime, would include all Enforcement, Justice, Correctional, Social and Family Service agencies. A sustained and aggressive crime reduction plan may prove effective in reducing the “business” of organized crime groups in our communities; and

WHEREAS it is acknowledged that the quality of life in Canadian communities depends upon effective policing and law enforcement. The Federal and Provincial governments have recognized and continued to focus on addressing this concern with increased funding and resources. It is acknowledged that we need more police officers to deal with growing populations and a growing crime rate. We also need to support the efforts of police to increase reporting, target repeat offenders and address issues in high crime areas;

THEREFORE BE IT RESOLVED that the Canadian Association of Police Boards urge the Government of Canada to continue to support local law enforcement agencies, inclusive of smaller municipalities and rural areas, in the form of resources and funding that will enable local police forces to address and reduce the impact of organized crime activities on our communities. A sustainable crime reduction plan will provide all municipalities, towns, counties and villages with an effective means to protect the quality of life we enjoy in this country.

2009 – 2010 CAPB BOARD OF DIRECTORS

The CAPB Board of Directors elected by the membership for the 2009/2010 term are:

Jim MacLeod	Cape Breton Board of Police Commissioners, Nova Scotia
David Walker	Bridgewater Board of Police Commissioners, Nova Scotia
Ivan Court	Saint John Board of Police Commissioners, New Brunswick
Carol Allison-Burra	Kingston Police Services Board, Ontario
Emil Kolb	Peel Regional Police Services Board, Ontario
Alok Mukherjee	Toronto Police Services Board, Ontario
Greg Dionne	Prince Albert Board of Police Commissioners, Saskatchewan
Vera Pezer	Saskatoon Board of Police Commissioners, Saskatchewan
Robert Dunster	Edmonton Police Commission, Alberta
Mike Shaikh	Calgary Police Commission, Alberta
Carol Ann Hart	New Westminster Police Board, British Columbia
Paul McKivett	Saanich Police Board, British Columbia
Wellington Staats	Six Nations Police Services Board, First Nations

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EXECUTIVE

The CAPB Executive approved by the membership for the 2009/2010 term are:

Greg Dionne President	Prince Albert Board of Police Commissioners, SK
Ivan Court Vice-President	Saint John Board of Police Commissioners, NB
Alok Mukherjee Secretary-Treasurer	Toronto Police Services Board, ON

Contact information for all members of the CAPB, including the Directors, is contained in the CAPB Members' Directory available to members on the CAPB website (www.capb.ca). The Directory is published and distributed to member boards every March.

The CAPB encourages you to share this Bulletin and the 2009 Resolutions with your Chief of Police and Association representative.

For further information: Jennifer Lanzon, Executive Director
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E-mail: jlanzon@capb.ca
Website: www.capb.ca

Morin, Lois

From: Westoll, Nick
Sent: Wednesday, September 09, 2009 5:21 PM
To: 'B MORELLI'; Morin, Lois
Subject: FW: LUMCO Correspondence

FYI - from the Mayor's office.

-----Original Message-----

From: Devorski, Mary
Sent: Wednesday, September 09, 2009 4:56 PM
To: Morelli, Bernie
Subject: FW: LUMCO Correspondence

Dear Councillor: Please see the attached correspondence from Minister Bartolucci. Thank you.

Best regards,
Mary D

Mary Devorski
Senior Advisor, Intergovernmental Affairs
City of Hamilton
Office of Mayor Fred Eisenberger
Direct: 905-546-2074
Mobile: 905-973-0587
Fax: 905-546-2340
mary.devorski@hamilton.ca
www.mayorfred.ca

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Please consider the environment - do you really need to print this email?

-----Original Message-----

From: Carol Horvat [mailto:Carol.Horvat@mississauga.ca]
Sent: Wednesday, September 09, 2009 4:52 PM
Subject: LUMCO Correspondence

September 9, 2009

Dear LUMCO Members:

Attached for your information, please find a copy of a letter from The Honourable Rick Bartolucci regarding LUMCO's motion regarding police boards.

9/16/2009

Thank you.

Carol Horvat
Executive Assistant to the Mayor
City of Mississauga
300 City Centre Drive, 3rd Floor
Mississauga, Ontario L5B 3C1
Tel: (905) 615-4030
Fax: (905) 896-5879

Ministry of Community Safety
and Correctional Services

Ministère de la Sécurité communautaire
et des Services correctionnels



Office of the Minister

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AUG 31 2009

CU09-03026

Her Worship Hazel McCallion
Mayor
The Corporation of the City of Mississauga
300 City Centre Drive
Mississauga ON L5B 3C1

Dear Mayor McCallion:

Premier Dalton McGuinty has asked me to respond to your correspondence regarding the concerns of the Large Urban Mayors' Caucus of Ontario about the role and responsibilities of single and upper tier municipalities and local police services boards with respect to capital and facilities projects and the funding of these projects. I am pleased to respond.

As you may be aware, the *Police Services Act* (PSA) addresses the responsibilities of municipalities and police services boards. Under section 39 of the PSA, the police services board submits operating and capital estimates to the municipal council that show the amounts that will be required to maintain the police service. The council will then establish an overall budget for the board. This section of the PSA also allows the board to ask the Ontario Civilian Commission on Police Services (OCCPS) to decide the matter when council will not approve the board's estimates and the board feels that the amount of money identified is needed for adequate policing services.

I am aware that the Regional Municipality of Niagara Police Services Board has filed an application with OCCPS requesting a hearing under section 39 of the PSA. This application is to decide disputes arising with respect to the operating and capital budgets for the Niagara Regional Police Service.

The OCCPS will determine if the budget established for the board by council is sufficient to meet the requirements of the police service, with respect to the number of police officers and other personnel, the facilities and the equipment.

Again, thank you for writing.

Sincerely,

A handwritten signature in cursive script that reads "Rick Bartolucci".

Rick Bartolucci, MPP, Sudbury
Minister

c: The Honourable Dalton McGuinty
Premier

RECEIVED

REGISTRY No. 3738

DATE SEP 08 2009

FILE No. 09/184

MAYORS OFFICE